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DETERMINATION OF CABLE) 14-CRB-0010-CD

COPYRIGHT ROYALTY BOARD ROYALTY FUNDS) (2010-2013)

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4	IN THE MATTER OF:)
5) Docket No.
6	DETERMINATION OF CABLE) 14-CRB-0010-CD
7	ROYALTY FUNDS) (2010-2013)
8	X
9	BEFORE: THE HONORABLE SUZANNE BARNETT
10	THE HONORABLE JESSE M. FEDER
11	THE HONORABLE DAVID R. STRICKLER
12	
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23	Reported by: Joe W. Strickland, RPR, CRR, CRC
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1	PROCEEDINGS
2	(9:23 a.m.)
3	JUDGE BARNETT: Good morning. All but
4	the Witness; please be seated. Welcome back,
5	Mr. Strickland.
6	THE REPORTER: Thank you.
7	JUDGE BARNETT: Please raise your
8	right hand.
9	Whereupon,
10	SUE HAMILTON
11	was called as a witness and, having been first duly
12	sworn, was examined and testified as follows:
13	JUDGE BARNETT: Please be seated.
14	Ms. Plovnick?
15	DIRECT EXAMINATION
16	BY MS. PLOVNICK:
17	Q. Good morning, Ms. Hamilton. My name
18	is Lucy Plovnick, and I represent the Program
19	Suppliers in this proceeding. How are you?
20	A. Fine, thank you.
21	Q. Would you state your name and spell it
22	for the record.
23	A. Sue Hamilton, S-U-E, H-A-M-I-L-T-O-N.
24	Q. What is your educational background?
25	A. Liberal arts undergrad at Northwestern

- 1 University and Carleton College, and a law
- 2 degree from Stanford Law School.
- Q. Can you please give us an overview of
- 4 your professional background.
- 5 A. Over 20 years in the cable television
- 6 business as a programming executive working for
- 7 large cable companies, and more recently,
- 8 consulting.
- 9 Q. Where do you work currently?
- 10 A. Hamilton Media LLC.
- 11 Q. And what is your position at Hamilton
- 12 Media?
- 13 A. Founder and Principal.
- 14 O. We will come back to Hamilton Media in
- just a minute, but before we do that where did
- 16 you work immediately prior to Hamilton Media?
- 17 A. My last corporate job was at Charter
- 18 Communications.
- 19 Q. Can you tell us about the different
- 20 roles you had at Charter and the
- 21 responsibilities associated with those roles?
- 22 A. My role as head of the Programming
- Department initially, as senior vice president,
- 24 and then I was promoted to executive vice
- 25 president.

- 1 Q. Now, did those responsibilities relate
- 2 to programming decision-making?
- 3 A. Yes, yes, I was the ultimate
- 4 decision-maker.
- 5 Q. And did that include responsibilities
- 6 with regard to distant signals?
- 7 A. Yes.
- 8 Q. Now, when you were at Charter, were
- 9 you the person responsible for making
- 10 programming decisions with regard to distant
- 11 signals?
- 12 A. Yes.
- 13 Q. How many Charter systems were you
- 14 responsible for making programming decisions on
- 15 while at Charter?
- 16 A. All of them. It was many hundreds of
- 17 systems that covered over 40 States at the
- 18 time.
- 19 Q. And were those large systems and small
- 20 systems?
- 21 A. Yes.
- Q. About how many large or Form 3 systems
- 23 would you say?
- 24 A. I would say roughly 100.
- Q. How long were you at Charter?

- 1 A. Nearly four years.
- 2 Q. And did you receive any awards or
- 3 recognitions while you were at Charter?
- 4 A. I received several awards. I was
- 5 named to the Cablefax 100 Most Influential
- 6 People in cable a couple of those years. And
- 7 three of those years, named as one of the 50
- 8 Most -- I think -- Influential Women in Cable.
- 9 I was a Wonder Woman in 2006. That was an
- 10 accolade that was given by Multichannel News
- and Women in Cable and Telecommunications.
- 12 Q. After leaving Charter, did you
- 13 continue to do any work for them?
- 14 A. I consulted for them for about -- I
- 15 can't remember how long -- nine months to a
- 16 year.
- 17 Q. And before you were working at
- 18 Charter, what were you doing?
- 19 A. Immediately prior to that, I was the
- 20 acting head of programming for Adelphia
- 21 Communications. While they were in bankruptcy,
- they weren't able to appoint me to an executive
- 23 position at the time, and ultimately I went
- 24 over to Charter before they came out of
- 25 bankruptcy.

- 1 Q. What were your responsibilities at
- 2 Adelphia while you were in that role?
- 3 A. The same. Programming acquisitions,
- 4 content acquisitions.
- 5 Q. Before you were working at Adelphia,
- 6 where did you work?
- 7 A. That would have been AT&T Broadband.
- 8 That was the name of the company that succeeded
- 9 Tele-Communications, Incorporated, TCI, where I
- 10 started.
- 11 Q. And what was your role at AT&T and
- 12 TCI?
- 13 A. One of several lieutenants to the head
- 14 of the programming department.
- 15 O. And prior to working at AT&T, what
- 16 were you doing?
- 17 A. Immediately prior, I was a partner at
- 18 Kirkland & Ellis.
- 19 Q. Ms. Hamilton, are you on any public
- 20 boards that are related to the cable industry?
- 21 A. Related to the cable industry? I
- 22 suppose, yes, two. One is FTD Inc., which is
- 23 an affiliate of Liberty Interactive, a company
- that is controlled by John Malone, who had been
- 25 the Chairman and CEO of TCI,

- 1 Tele-Communications Incorporated, where I
- 2 started in cable in 1993.
- And more recently, GCI Liberty, which
- 4 is also controlled by a Liberty Media
- 5 affiliate.
- 6 Q. Why were you chosen for those boards?
- 7 A. I would hope for my business acumen,
- 8 and in particular for my cable experience, I
- 9 would guess, for GCI Liberty.
- 10 Q. Turning back to your consulting work
- 11 for Hamilton Media, what sort of consulting
- work do you do at Hamilton Media?
- 13 A. I represent big, small -- kind of done
- 14 it all -- both content providers and
- 15 distributors, disruptive content -- excuse me,
- 16 disruptive distributors, including
- over-the-top, satellite companies, cable
- 18 companies; a variety of things, broadcasters,
- 19 cable networks.
- 20 JUDGE BARNETT: Could you describe
- 21 over-the-top for us new initiates.
- THE WITNESS: Sure. Of course, of
- 23 course. A number of different entities have
- 24 begun delivering -- aggregating content and
- delivering it in packages over the Internet,

- 1 rather than over a cable wire. So that you are
- 2 kind of -- anyone is able to get it if they
- 3 have an Internet connection.
- JUDGE BARNETT: Thanks.
- 5 BY MS. PLOVNICK:
- Q. What kind of clients do you work with?
- 7 A. A variety, large and small.
- 8 Q. Have you worked with any collectives
- 9 of cable systems?
- 10 A. Yes, I worked for the National Cable
- 11 Television Cooperative, which is a co-op -- a
- buying cooperative, basically, of a number of
- smaller and mid-size cable companies.
- 14 Q. Have you done work for broadcast
- 15 networks?
- 16 A. Yes.
- 17 Q. For cable operators?
- 18 A. Yes.
- 19 Q. Cable networks?
- 20 A. Yes.
- 21 Q. So when you've done the consulting
- 22 work for these companies, what kind of projects
- 23 did you do?
- 24 A. Everything from negotiating the actual
- 25 distribution deals for the content, both for

- 1 the content provider and for the distributor;
- 2 to strategic planning; to financial
- 3 forecasting; creating business models;
- 4 everything.
- 5 Q. Have you negotiated agreements with
- any major CSOs over the last ten years?
- 7 A. I've negotiated agreements with all of
- 8 them.
- 9 O. And which ones?
- 10 A. Comcast, DirecTV, AT&T, Dish Network,
- 11 Verizon, Charter, Cox, Suddenlink, Altice. A
- 12 variety.
- 13 Q. What kind of agreements were those?
- 14 A. Those were all distribution agreements
- 15 for content.
- 16 Q. And when you say content, does that
- 17 mean programming?
- 18 A. Yes, programming networks.
- 19 Q. Have you conducted valuation analysis
- 20 of television programming of the parties in
- 21 your work?
- 22 A. I quess I would argue that all of my
- 23 work involves valuation of content and
- 24 programming, yeah.
- Q. Have you ever been asked to provide

- 1 expert testimony as a part of your work?
- 2 A. Yes.
- 3 Q. And have you ever been accepted as an
- 4 expert witness by a Court in any prior
- 5 proceeding?
- 6 A. Yes.
- 7 Q. In which proceeding?
- 8 A. I represented Dish Network in Federal
- 9 District Court in Oregon.
- 10 MS. PLOVNICK: Your Honors, I would
- move to tender Ms. Hamilton as an expert in the
- valuation of television programming in the
- 13 cable industry.
- 14 JUDGE BARNETT: Ms. Hamilton is so
- 15 qualified.
- 16 BY MS. PLOVNICK:
- 17 Q. Ms. Hamilton, what were you asked to
- 18 do for this proceeding?
- 19 A. I was asked to evaluate the selection
- 20 and other processes for -- for making
- 21 programming decisions at cable companies
- 22 specifically, and to review the programming
- 23 categories that have been constructed for
- 24 purposes of reviewing Copyright Royalties and
- looking at the Bortz survey, as well as the

- 1 survey that has been conducted by the Program
- 2 Suppliers.
- 3 Q. So please take a look at the black
- 4 binder in front of you with the green cover and
- 5 turn to Exhibit 6008. It's on the screen, as
- 6 well.
- 7 A. I have it.
- 8 Q. Ms. Hamilton, what is the title of
- 9 Exhibit 6008?
- 10 A. Direct Testimony of Sue Ann R.
- 11 Hamilton.
- 12 Q. Is Exhibit 6008 your Direct Testimony
- 13 for this proceeding?
- 14 A. Yes.
- 15 Q. Do you have any corrections to
- 16 Exhibit 6008?
- 17 A. No.
- 18 O. Please turn to Exhibit 6009. Let me
- 19 know when you are there. Do you have it?
- 20 A. I have it.
- Q. What is the title of that document?
- 22 A. Rebuttal Testimony of Sue Ann R.
- 23 Hamilton.
- Q. Is Exhibit 6009 your Rebuttal
- 25 Testimony for this proceeding?

- 1 A. Yes.
- Q. Do you have any corrections to
- 3 Exhibit 6009?
- 4 A. Yes, I have one correction.
- 5 O. What is that correction?
- A. It is to Footnote 2, I think it is on
- 7 page 9. Yes, I would like to correct the
- 8 percentages in that footnote to be consistent
- 9 with those that were corrected by Dr. Gray.
- 10 Q. All right. So just so this doesn't
- 11 become a memory exercise, would you turn to
- 12 Exhibit 6036 which was admitted and is
- Dr. Gray's testimony. And that is in the other
- 14 binder.
- 15 A. All right.
- 16 Q. And if you turn to page 16 of Exhibit
- 17 6036, which is also showing on the screen. And
- 18 you can look at the paper copy.
- 19 A. Great. I have it.
- Q. Is this the table in Dr. Gray's
- 21 testimony that you relied on for Footnote 2 in
- 22 your Rebuttal Testimony?
- 23 A. Yes, it is.
- Q. And what percentages should there be
- in Footnote 2 of your Rebuttal Testimony?

- 1 A. With respect to the compensable
- 2 retransmissions, I'd like to correct that in
- 3 2012, that should be .12 percent, rather than
- 4 .13 percent. In 2013, it should be
- 5 .21 percent, rather than .22 percent. And then
- 6 for the JSC's share of all distant signal
- 7 volume, those numbers should be .66 percent in
- 8 2010, .70 percent in 2011, .49 percent in 2012,
- 9 and .73 percent in 2013.
- 10 Q. Thank you, Ms. Hamilton. With those
- 11 corrections, do you declare Exhibits 6008 and
- 12 6009 to be true and correct?
- 13 A. Yes.
- 14 Q. All right. You can take it down.
- Now, Ms. Hamilton, let's talk about
- 16 your Direct Testimony, which is Exhibit 6008.
- 17 You testified that you worked at Charter for
- 18 several years?
- 19 A. Yes.
- 20 Q. And since leaving Charter, you've
- 21 continued to work with cable operators and the
- 22 cable television industry?
- 23 A. That's correct.
- Q. Over the course of your time working
- in the cable industry, has the cable industry

- 1 changed?
- 2 A. Yes.
- 3 O. How has it changed?
- 4 A. The cable industry has become much
- 5 more consolidated. A number of companies have
- joined together, have merged, and the companies
- 7 themselves are larger and operate more on a
- 8 centralized corporate level.
- 9 O. Has that consolidation had an impact
- 10 on the way that cable operators make
- 11 programming decisions?
- 12 A. Yes, I think the decision-making has
- 13 become more centralized, as well.
- 14 Q. When you were at Charter, you were
- responsible for making programming decisions;
- 16 correct?
- 17 A. Yes.
- 18 JUDGE STRICKLER: Excuse me,
- 19 Ms. Hamilton. Good morning. When did this
- 20 change to centralized decision-making as it
- 21 related to programming occur? What year?
- THE WITNESS: Well, it's been an
- 23 evolution, I would say. It has been a trend
- since I joined the industry in 1993. On the
- 25 third day of my employment, it was announced

- that we were going to be acquired by another
- 2 company, which ultimately didn't happen. But
- 3 there has been a trend towards consolidation.
- JUDGE STRICKLER: Thank you.
- 5 BY MS. PLOVNICK:
- 6 Q. And you mentioned when you were
- 7 working at Charter you were responsible for
- 8 many cable systems, large and small. And your
- 9 decision-making included distant signals for
- 10 all of those systems?
- 11 A. It was under my auspices, yes.
- 12 Q. When you were at Charter, were any
- 13 programming decisions made at the individual
- 14 system level?
- 15 A. The ultimate decision was mine, no.
- 16 There was certainly input from the field, as we
- 17 called it, from the systems.
- 18 Q. So why was decision-making
- 19 consolidated as you testified?
- 20 A. Well, I think the consolidation has
- 21 not been limited to the distribution side.
- 22 There has been quite a bit of consolidation on
- 23 the network side as well. So as the content
- 24 companies themselves have become larger and
- 25 more -- with different elements, broadcast

- 1 network and cable networks have joined
- 2 together, for example, there has been a very
- 3 high level of strategy and frankly more dollars
- 4 involved. And so many more decisions are held
- 5 at the highest level of the company.
- 6 Q. When you needed to make a programming
- 7 decision as a cable operator, what factors did
- 8 you consider or think were important in making
- 9 those decisions?
- 10 A. Just a number of different --
- 11 different factors. The viewership that I could
- 12 actually demonstrate or that I could predict
- 13 would occur. Certainly the legacy of the
- 14 carriage, if a channel had been on, the
- 15 tendency was to allow it to remain on our
- 16 channel lineup.
- 17 Bundling is a huge factor and became
- 18 more and more so during my time as a
- 19 distributor as networks used leverage to
- 20 influence carriage of other channels. And
- 21 finally the cost was always a factor.
- Q. Ms. Hamilton, did you prepare a
- 23 demonstrative slide to assist with summarizing
- 24 these points?
- 25 A. Yes, I did.

- 1 MS. PLOVNICK: Albina, could you
- 2 please put on Slide Number 1.
- 3 BY MS. PLOVNICK:
- 4 Q. We are hopefully going to make that
- 5 large enough for everyone to see.
- 6 All right. So Ms. Hamilton, are these
- 7 the four factors that you just mentioned?
- 8 A. Yes, they are.
- 9 Q. Let's talk about the first factor
- 10 which is subscriber viewing behavior.
- 11 A. Yes.
- 12 Q. Can you please tell us why as a CSO
- 13 you would consider subscriber viewing in your
- 14 programming decision?
- 15 A. That is the stock and trade of our
- 16 cable company, primarily -- especially in those
- 17 days when that was literally the only service
- 18 being offered by the company, a video business,
- 19 we needed to attract and retain subscribers.
- 20 And the only thing that we were selling was the
- 21 variety of programming that we could make
- 22 available.
- 23 Q. So the second factor you mentioned was
- 24 legacy carriage. Why was that important in
- 25 your decision-making?

- 1 A. It's important to provide a level of
- 2 continuity to customers. Every channel has its
- 3 constituency regardless of its absolute
- 4 viewership numbers. There is always someone
- 5 who is happy to keep watching a channel and
- 6 it's very expensive to lose a subscriber. And
- 7 that has been even exacerbated by the -- or
- 8 enhanced, I quess -- by the different product
- 9 offering now that the mix that cable companies
- 10 are offering, it is not just video. It's also
- 11 Internet service and telephone service, land
- 12 line telephone service. So it's in most cases
- much more economic to maintain the cost than to
- 14 risk losing subscribers.
- 15 Q. The term legacy carriage, can you
- 16 define that term?
- 17 A. That was just a term of art that I've
- 18 used. I think it's used in the industry. It
- 19 would be associated with anyone that has been
- 20 on for a while.
- JUDGE STRICKLER: Excuse me,
- 22 Ms. Hamilton. I wanted to ask you a question
- 23 about the interrelationship of points 1 and 2
- 24 on your screen.
- 25 THE WITNESS: Sure.

1	JUDGE STRICKLER: Were there
2	situations ever where legacy carriage had
3	viewing over time that was so low that your
4	need to consider viewing was such that you
5	still had to eliminate legacy carriage because
6	of low viewing?
7	THE WITNESS: It was rare. We did
8	cost benefit analyses and I would add point
9	number four, frankly, I think those are
10	inextricably linked. It doesn't take losing
11	very many subscribers before it's not a wise
12	decision or rational decision to take
13	programming off. So inertia tends to carry.
14	But, yes, certainly we looked at that
15	frequently.
16	JUDGE STRICKLER: So am I correct to
17	understand your testimony that you would keep
18	legacy carriage even with low viewing.
19	THE WITNESS: Occasionally, yes.
20	JUDGE STRICKLER: Occasionally or
21	consistently?
22	THE WITNESS: More consistently than I
23	would like.
24	JUDGE STRICKLER: So there is no I

won't ask you the next question. Thank you.

- 1 BY MS. PLOVNICK:
- 2 Q. So the third point you mentioned were
- 3 bundling considerations. What do you mean by
- 4 bundling?
- 5 A. Again, that's sort of a term of art in
- 6 the industry. It involves tying of one network
- 7 to one or more other networks. I think
- 8 originally, we saw a lot of this with the
- 9 network consolidations. And, in particular,
- when retransmission consent became law in 1993,
- 11 a lot of broadcast networks used that leverage
- to either launch or further the distribution of
- other networks, cable networks included.
- 14 Q. Was bundling important or related to
- decision-making with regard to distant signals?
- 16 A. Not often, but yes.
- 17 Q. And during your time as a CSO, were
- 18 there any distant signals for which bundling
- 19 was an important consideration?
- 20 A. Yes, the WGN signal was -- and in this
- 21 case, it was not necessarily a formal
- 22 arrangement, but it was tied to carriage of
- 23 Tribune broadcast stations.
- Q. Can you tell us a little bit more
- 25 about that?

- 1 A. Sure. Those deals were negotiated in
- 2 tandem. And in my case, at least at Charter,
- 3 having inherited pretty broad carriage of WGN,
- 4 that was table stakes for negotiating the
- 5 Tribune Media retrans deal.
- 6 Q. Based on your experience, why would a
- 7 CSO want to carry WGN as a distant signal?
- 8 A. To enable or otherwise benefit the
- 9 Tribune retransmission consent. Tribune Media
- 10 stations are very strong stations. They're all
- 11 Big Four network affiliates, I believe. And so
- those being must-have, and WGN being part of
- the negotiation, it would be necessary to,
- 14 again, not make the decision to launch WGN, but
- 15 to perpetuate its carriage.
- 16 JUDGE STRICKLER: In connection with
- 17 that point that you just made on page 7 of your
- 18 testimony, you reference a time frame. And the
- 19 time frame you reference is, quote, "during the
- 20 period from 1994 through at least 2010." I
- 21 don't know if you see it there or you recall
- 22 the testimony.
- THE WITNESS: Sure.
- JUDGE STRICKLER: It's page 7 of your
- 25 written Direct Testimony, Exhibit 6008. Why

- 1 the relatively vague end date in terms of your
- time frame through at least 2010? Why can't
- you specify a more specific time period?
- 4 THE WITNESS: That is the last set of
- 5 negotiations that I have any familiarity with.
- 6 I haven't directly negotiated any deals with
- 7 Tribune Media, certainly, since 2010.
- 8 JUDGE STRICKLER: So you just can't
- 9 speak to whether this factor of bundling --
- with regard to bundling continued beyond 2010
- out of your own personal experience?
- 12 THE WITNESS: That's correct.
- JUDGE STRICKLER: Thank you.
- 14 BY MS. PLOVNICK:
- Q. Would the deal negotiated in 2010 have
- had applications for the years following 2010?
- 17 A. To the extent that both parties wanted
- 18 to extend the terms, yes.
- 19 JUDGE STRICKLER: Well, counsel's
- 20 question was conditional. I want to change the
- 21 question a little bit. The question I'm more
- interested in is not would it have continued
- beyond 2010; did it continue beyond 2010, if
- 24 you know?
- 25 THE WITNESS: I have no idea. Sorry.

- 1 BY MS. PLOVNICK:
- 2 O. So let's talk about the third
- 3 factor -- well, actually before I go there,
- 4 Ms. Hamilton, are you aware that Mr. Singer and
- 5 Hartman criticized your testimony regarding the
- 6 reasons that a CSO would want to carry WGN as a
- 7 distant signal?
- 8 A. I am aware of that.
- 9 Q. Do you have a response to those
- 10 criticisms?
- 11 A. Their experience apparently is
- 12 different from mine in terms of the deals that
- were negotiated and presented. I don't know if
- 14 they have worked on those deals or not. I
- think in the case of DirecTV, they had a very
- 16 different -- different regime for carriage of
- 17 WGN and retrans for Tribune.
- 18 Q. Is that because DirecTV is a satellite
- 19 carrier?
- 20 A. Yes.
- 21 Q. The last thing you talked about that
- 22 was important to you as a CSO in making
- 23 preliminary decisions was cost. And can you
- 24 explain to the Judges why cost was important?
- 25 A. Cost is very important because the

profit margins of cable companies have 1 progressively shrunk over my 20-plus years in 2 the industry. The expense of providing content 3 is greater and greater and the ability to 4 5 charge customers, subscribers more is limited. And so it's important to protect that margin in 6 deciding -- in making programming decisions. JUDGE FEDER: How big a factor is 8 retransmitted broadcast stations in determining 9 cost to a cable system? 10 THE WITNESS: Retransmission consent 11 is a huge factor. 12 13 JUDGE FEDER: Putting aside retransmission consent, I'm talking about what 14 we are concerned with here. 15 16 THE WITNESS: The distant signals? JUDGE FEDER: The Copyright Royalties 17 for distant signals. 18 19 THE WITNESS: That's very small. I just want to make 20 JUDGE STRICKLER: sure I understand your answer to the Judge's 21 question, because on page 8 you say, "The cost 22 associated with carrying distant stations was 23

immaterial." So that is different than the

retransmission consent cost?

24

- 1 THE WITNESS: Yes, local station
- 2 retransmission consent has become very
- 3 expensive.
- 4 JUDGE STRICKLER: You're talking about
- 5 local, not distant?
- THE WITNESS: Yes, but distant is
- 7 very, very small. The distant signal
- 8 Copyright, the compulsory.
- 9 JUDGE STRICKLER: Okay. So you said
- in response to Counsel's question a moment ago
- 11 that cost is very important, but as it relates
- 12 to distant retransmission cost is immaterial.
- 13 How do those two reconcile?
- 14 THE WITNESS: Those are correct. The
- 15 cost of content writ large is a big
- 16 consideration. And relative to all of the
- other content that is being provided, the cost
- 18 of distant signals is very small. So it is
- 19 less of a factor, but cost generally is a major
- 20 factor.
- JUDGE STRICKLER: Thank you.
- 22 BY MS. PLOVNICK:
- 23 O. You actually fixed some of my next
- 24 questions here. What percentage of your
- 25 programming budget when you were a cable system

- 1 operator would be devoted to distant signal
- 2 programming?
- A. I don't know the exact number, but a
- 4 very small percentage. Probably 1 percent. I
- 5 don't know. I'm just guessing.
- 6 Q. Did you consider that a significant
- 7 percentage of your total programming?
- 8 A. No, no.
- 9 Q. And so was cost an important factor to
- 10 you as a CSO in deciding what distant signals
- 11 to carry?
- 12 A. No, it was a fairly -- it was a
- 13 constant budget number that I carried over from
- 14 year to year.
- 15 O. So out of these four factors we've
- 16 been talking about and that are shown on the
- 17 demonstrative, if you had to rank them in terms
- 18 of importance, what would be the most important
- 19 factor to a cable system operator in selecting
- 20 distant signals to carry?
- 21 A. I would say the viewing behavior, the
- 22 viewership.
- O. What would be the least important
- 24 factor?
- 25 A. In the distant signal decision?

- 1 Q. In distant signal decisions?
- 2 A. It would be cost, because it was in
- absolute terms and relative terms so small.
- 4 JUDGE STRICKLER: I want to go back
- 5 for a moment to your testimony with regard to
- 6 WGN, sort of the forced bundling that you spoke
- 7 of before.
- 8 THE WITNESS: Yes.
- JUDGE STRICKLER: Given that that
- 10 forced bundling was the reason you had to
- 11 carry -- if I understand your testimony
- 12 correctly -- WGN as a distant signal, is it
- fair to say that, therefore, the decision to
- 14 carry WGN wasn't based on viewing or
- 15 subscribership or program content, but simply
- 16 because of the, for lack of a better word,
- 17 coercion by Tribune? That if you want our
- 18 other valuable stations, you are going to have
- 19 to add WGN to the package?
- THE WITNESS: That's fair. And in my
- 21 case it wasn't adding WGN, it was just
- 22 continuing carriage that had been -- that I
- 23 inherited.
- JUDGE STRICKLER: So separate and
- 25 apart from your testimony about legacy

- 1 carriage, the reason you continued it was
- 2 Tribune -- again, for lack of a better
- 3 phrase -- made you an offer that you couldn't
- 4 refuse?
- 5 THE WITNESS: Correct.
- 6 BY MS. PLOVNICK:
- 7 Q. If you turn to pages 9 through 10 of
- 8 Exhibit 6008, your Direct Testimony, now. Tell
- 9 me when you're there.
- 10 A. Okay.
- 11 Q. So we are going to get this on the
- 12 screen as well. Working on it. Page 9 once
- 13 again. Pages 9 and 10. All right. So in
- 14 pages 9 to 10, you had talked about the
- different programming category definitions the
- 16 Judges adopted for this proceeding. Do you see
- 17 that?
- 18 A. Yes.
- 19 Q. Are these programming category
- 20 definitions the same as the genres of
- 21 programming that would commonly be used in the
- 22 cable industry?
- 23 A. No.
- Q. So how are they different?
- 25 A. These are very technical and I guess

- 1 nuanced. They don't really comport with the
- 2 typical categorization that I would think of in
- 3 the cable industry.
- 4 Q. Are there any program categories in
- 5 use in this proceeding that stand out to you as
- 6 problematic?
- 7 A. I think the Program Suppliers
- 8 definition is confusing. It's not at all
- 9 apparent that there would be any Sports
- 10 included in that definition at all.
- 11 Q. How about the Joint Sports Claimants
- 12 definition?
- 13 A. I think that is -- on its face, I
- 14 understand it. I don't think that it is
- typical to limit sports to live professional
- and college team sports. I think that sports
- is typically seen as a broader category than
- 18 that.
- 19 Q. Is non-team sports referenced anywhere
- in these programming decisions?
- 21 A. No.
- Q. Where would non-team sports fall
- 23 within these technical definitions?
- 24 A. If I didn't know, I would not be able
- 25 to quess.

- 1 O. And what are non-team sports?
- 2 A. Everything from NASCAR racing to
- 3 Olympic Sports, to pro wrestling, MMA, tennis,
- 4 golf.
- 5 Q. Ms. Hamilton, are you familiar with
- 6 the Bortz survey?
- 7 A. Yes.
- 8 Q. When you were a cable operator do you
- 9 know if you were ever a respondent to the Bortz
- 10 survey?
- 11 A. I don't know if I was ever a
- 12 respondent to the Bortz survey. I know that I
- 13 have responded to similar surveys, if it wasn't
- 14 Bortz itself.
- 15 Q. Similar surveys in that they asked you
- 16 to evaluate distant signal programming?
- 17 A. It was some type of valuation of
- 18 broadcast. I imagine it might have been
- 19 distant signal; I don't know.
- 20 Q. All right. Based on your experience
- 21 working in the cable industry, do you think
- 22 respondents to the Bortz survey would
- 23 understand that live team sports was limited to
- 24 only include live sports telecast and would
- 25 also not lump in non-team sports when

- 1 evaluating it?
- 2 A. I think you would have to be a very
- 3 sophisticated executive, programming-focused
- 4 and experienced cable or television content
- 5 supplier to understand that definition. I
- don't think it would be apparent to the person
- 7 who -- who hasn't been educated on the
- 8 specificity of that category.
- 9 Q. Do you believe the Bortz respondents
- 10 were sophisticated in this way?
- 11 A. No, I don't.
- 12 JUDGE STRICKLER: You find the
- 13 definition of Joint Sports Claimants, the
- 14 actual words being used, to be difficult to
- 15 understand? I am asking that, as opposed to
- 16 whether or not you can in one's mind as a cable
- 17 operator representative answering the survey
- 18 apportion value to professional and college
- 19 sports, team sports, versus other sports.
- 20 But you are -- taking the first part,
- 21 you find the actual language of the definition
- 22 of Joint Sports Claimants to be difficult for a
- 23 cable operator representative to understand?
- 24 THE WITNESS: Not the actual words,
- 25 no.

1 JUDGE STRICKLER: So what part of it

- 2 is difficult to understand?
- 3 THE WITNESS: I think that it is -- I
- 4 think there is a tendency to hear sports and
- 5 just think that that would encompass all
- 6 sports. I think reading and carefully parsing
- 7 the words, it's not difficult.
- 8 JUDGE BARNETT: You indicated that you
- 9 were aware of these category definitions for
- 10 purposes of this proceedings before this Board.
- 11 Is that generally true among -- was that
- 12 generally true among your peers, programming
- 13 executives at other cable systems, that they
- 14 understood that we have these category
- definitions that might be slightly different
- 16 from what would be intuitive to them?
- 17 THE WITNESS: I don't believe it is.
- 18 BY MS. PLOVNICK:
- 19 O. Let's just take one of the non-team
- 20 sports that you mentioned, NASCAR, as an
- 21 example. Do you think the respondents to the
- 22 Bortz survey would understand that NASCAR fell
- 23 into Syndicated Programming category?
- 24 A. I don't think they would, no.
- 25 Q. Do you think -- how about golf

- 1 tournaments? Do you think they would
- 2 understand where to place those?
- 3 A. No.
- 4 O. Tennis matches?
- 5 A. No.
- 6 Q. How about professional wrestling?
- 7 A. No.
- 8 Q. As a CSO, would you consider these
- 9 types of programming that we just talked about
- 10 as sports programming?
- 11 A. Yes.
- 12 Q. As a CSO, would you understand that
- these non-team sports I just mentioned fall
- 14 into Syndicated Programming categories?
- 15 A. No, that seems sort of nonsensical to
- 16 me, frankly.
- 17 Q. So is it fair to say that in your
- 18 opinion the cable operators who responded to
- 19 the Bortz survey would consider the categories
- 20 confusing?
- 21 A. The particular type of respondents I
- think would find it very confusing, yes.
- O. Ms. Hamilton, are aware that
- 24 Mr. Singer and Mr. Hartman criticized your
- 25 testimony on this issue and contended that the

- 1 Bortz survey categories are not confusing?
- 2 A. I think if you look at their
- 3 testimony, they both say that a programming
- 4 executive or programming professional would not
- 5 find these categories confusing. And I think
- 6 Bortz respondents were not programming
- 7 professionals, with perhaps an exception or
- 8 two. But based on the listing of the
- 9 respondents that I saw, those people would not
- 10 be likely to understand that.
- 11 Q. We will come back to that in just a
- 12 minute. But I also want to talk with you a
- 13 little bit more about your Direct Testimony.
- On page 12 of Exhibit 6008, you discuss the
- 15 concept of sports migration. What is sports
- 16 migration?
- 17 A. Sports migration is the movement of
- 18 sporting events off of broadcast and onto cable
- 19 networks, and now even onto other types of
- 20 platforms including over-the-top.
- 21 Q. So did sports migration, does it have
- 22 anything to do with distant signals?
- 23 A. Distant signals are affected, as all
- 24 broadcast networks are.
- Q. And based on your experience in the

- 1 cable industry, in your opinion has the volume
- 2 of live team sports programming on distant
- 3 signals increased or decreased over time?
- 4 A. It's decreased.
- 5 Q. Do you expect that trend to continue?
- 6 A. Yes.
- 7 Q. Would you expect sports migration to
- 8 have an impact on the value of live team sports
- 9 programming on distant signals?
- 10 A. I would expect it to, yes.
- JUDGE STRICKLER: So live team sports,
- 12 because of the migration to regional sports
- 13 networks and elsewhere, caused a loss of what
- 14 you might call -- and correct me if I am
- 15 wrong -- legacy carriage? Because it used to
- 16 be on distantly retransmitted stations and then
- it migrated to something else, so it's no
- longer a legacy of the distantly retransmitted.
- 19 It's gone in that regard?
- 20 THE WITNESS: If you are asking
- 21 whether that has resulted in the removal of
- those channels, I don't know the answer to
- 23 that. It certainly has been a loss of the
- 24 content itself from the broadcast signals.
- 25 JUDGE STRICKLER: And because loss of

1 legacy carriage is important, would you expect

- that people answering the Bortz survey or the
- 3 Horowitz survey would be aware of the loss of
- 4 that carriage on the distantly retransmitted
- 5 stations for purposes of answering the survey?
- 6 THE WITNESS: I wouldn't necessarily
- 7 think that that would occur to them. That's a
- 8 -- that's a fairly high-level observation.
- 9 JUDGE STRICKLER: Too esoteric in the
- 10 scheme of things?
- 11 THE WITNESS: I think so.
- JUDGE STRICKLER: Thank you.
- 13 BY MS. PLOVNICK:
- Q. And when we talk about programming,
- 15 you are talking about as a cable operator you
- 16 would select whole signals to carry; is that
- 17 correct?
- 18 A. That's correct.
- 19 Q. You would not make a selection of
- 20 individual programs and choose to carry just a
- 21 program; it would be a signal?
- 22 THE WITNESS: I wish that were
- 23 possible, but technologically it is just not --
- and commercially, it is not possible.
- JUDGE STRICKLER: You wish it was

possible to pick the programs a la carte from 1 2 the distant signal, rather than --THE WITNESS: Correct. Correct. 3 4 JUDGE STRICKLER: And if you were to do it that way, how would you prioritize which 5 programs to pick? 6 THE WITNESS: Viewership would be, I 7 think, the quintessential measurement. And 8 obviously the other factors. If I didn't have 9 to be concerned with bundling or legacy, I 10 11 think the other variable would be cost. 12 JUDGE STRICKLER: How about the 13 existence of niche programming that might induce subscribership? Would that be important 14 15 to you? 16 THE WITNESS: I would certainly 17 consider it. 18 JUDGE STRICKLER: How important would it be? 19 20 THE WITNESS: It's really viewership-based, because the revenue that 21 22 comes from advertising is largely based on the metric of how many people are watching. 23 24 JUDGE STRICKLER: So in this

alternative hypothetical universe we are

talking about where you would select a la 1 2 carte, the stations you're assuming the capacity to sell advertising time? 3 That would certainly be 4 THE WITNESS: a factor. I would weigh matters differently if 5 6 there were no advertising available. JUDGE STRICKLER: What if there was no 7 8 advertising available? How would you weigh it differently? 10 THE WITNESS: I guess cost would be a 11 greater factor. JUDGE STRICKLER: How about the niche 12 nature of the programming? Would that become 13 more important, less important, or no 14 15 difference if you had no advertising? THE WITNESS: I think we would need to 16 17 adjust for capacity issues. If I had infinite ability to add as much programming as I wanted, 18

25 subscriptions so that I could have a profitable

people and attract and retain the most

subscribers to continue to pay their

predictable viewership to satisfy the most

of course I would love to satisfy every niche.

But in a world of limited bandwidth and limited

capacity, I would have to make choices based on

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- 1 business.
- JUDGE STRICKLER: Thank you.
- 3 BY MS. PLOVNICK:
- 4 Q. On pages 13 to 15 of your Direct
- 5 Testimony, Exhibit 6008, you describe how CSOs
- 6 would value distant signal programming in your
- 7 view in an unregulated market without the
- 8 statutory license in place. So based on your
- 9 experience in the cable industry, can you
- 10 explain to the Judges how you think CSOs would
- 11 go about acquiring distant signals if the
- 12 statutory license no longer existed?
- 13 A. I believe that they would negotiate
- 14 with the licensees of the broadcast channels
- themselves, who would have compiled the
- 16 programming to exhibit a linear channel.
- 17 Q. So cable operators would still choose
- 18 to carry entire signals?
- 19 A. I think, given today's technology,
- 20 they don't have much choice. They don't have
- 21 the ability to broadcast individual channels to
- 22 multiple locations.
- Q. Why do you think CSOs operating in an
- 24 unregulated market would negotiate distant
- 25 signals with broadcast and not Copyright Owners

- 1 directly?
- 2 A. Efficiency and limitations of
- 3 technology.
- 4 Q. So where would the Copyright Owners
- 5 have their transaction in the hypothetical
- 6 market? Or would that be done before you as a
- 7 CSO would have your negotiation with the
- 8 broadcaster?
- 9 A. The Copyright holders of the --
- 10 Q. Of the content.
- 11 A. Of the content? I assume they would
- be compensated by the broadcast network, by the
- 13 network.
- 14 Q. Ms. Hamilton, I want to turn your
- 15 attention to your Rebuttal Testimony, which is
- 16 Exhibit 6009. What were you asked to do in
- 17 your Rebuttal Testimony?
- 18 A. I was asked to review the Direct
- 19 Testimony of Alan Singer and Dan Hartman, and
- 20 to review the most recent iteration of the
- 21 Bortz survey.
- 22 Q. Let's turn to page 4 of Exhibit 6009.
- 23 Is that where you began talking about the Bortz
- 24 survey?
- 25 A. Yes.

- 1 Q. And for the record, do you know which
- 2 party in this case is sponsoring the Bortz
- 3 survey?
- 4 A. The Joint Sports Claimants.
- 5 Q. Now, you had some criticisms of the
- 6 Bortz survey. Can you please explain what
- 7 those are?
- 8 A. I think that they have the wrong
- 9 respondents. I think that the way that they
- 10 asked the operators to assign value is just
- inconsistent with the way that a decision-maker
- 12 would actually make that decision. I think it
- is so confusing as to invite overvaluing of the
- 14 sports programming.
- 15 Q. So did you make a demonstrative slide
- to help summarize these criticisms?
- 17 A. Yes.
- 18 MS. PLOVNICK: Albina, could you show
- 19 us, please, Slide Number2.
- 20 BY MS. PLOVNICK:
- 21 O. And is this -- is this the slide that
- 22 you were just speaking about?
- 23 A. Yes.
- Q. All right. So I want to talk about
- these different factors that you've got here.

- 1 The first one is "Bortz surveyed the wrong
- 2 respondents." Why do you say that?
- 3 A. I think I -- as I mentioned a moment
- 4 ago, by calling people in cable systems, which
- 5 are people operating locally the actual cable
- 6 plant at the head end that sends the signals
- 7 out to customers, those are not people who
- 8 really have the ultimate authority, certainly,
- 9 over what content is chosen. But in many
- 10 cases, I think, really have no -- no
- 11 understanding of what the dynamic is for even
- 12 choosing the programming.
- Q. Let's take a look at pages 5 to 6 of
- 14 your Rebuttal Testimony, which is Exhibit 6009.
- 15 All right.
- MS. PLOVNICK: Go back one page,
- 17 Albina, to page 5.
- 18 BY MS. PLOVNICK:
- 19 Q. So you see a chart there on page 5;
- 20 correct?
- 21 A. Yes.
- 22 O. And is that chart taken from the Bortz
- 23 report?
- 24 A. Yes, it is.
- 25 Q. And so looking at this chart, how many

- of the Bortz respondents each year had
- 2 marketing-related titles?
- 3 A. Close to half, as I recall, in some
- 4 years -- most years.
- 5 Q. In your opinion would a marketing
- 6 professional be in a position to answer the
- 7 valuation questions presented by the Bortz
- 8 survey?
- 9 A. Not in my experience, no.
- 10 Q. Why not?
- 11 A. They have a very different set of
- 12 responsibilities. They were there to market
- 13 the cable services and telephone and Internet
- 14 services to consumers and they would not have
- 15 had any influence over what programming would
- 16 be included in a video lineup.
- 17 O. Would marketing professionals have had
- 18 a programming budget?
- 19 A. No.
- Q. Would marketing professionals have had
- 21 a marketing budget?
- 22 A. Yes.
- Q. All right. So let's turn to your
- 24 second category of criticism.
- 25 JUDGE STRICKLER: Before you do, just

1 sticking with that one. You have a table, the

- 2 table is right up there on the screen. One of
- 3 the categories of job titles, about one, two,
- 4 three, four, five down is vice
- 5 president/director/manager of programming. Do
- 6 you see that?
- 7 THE WITNESS: Yes, I do.
- JUDGE STRICKLER: In your experience,
- 9 was it typical for someone to have one of those
- 10 titles at a CSO?
- 11 THE WITNESS: No, not typical.
- 12 JUDGE STRICKLER: So who would
- 13 handle -- what would be the title, I should
- 14 say, of the person who was responsible for
- 15 making programming decisions?
- 16 THE WITNESS: The programming
- decisions are not made at the local level.
- 18 JUDGE STRICKLER: So none of these job
- 19 titles would be particularly germane, given
- that this is the wrong level? Is that what you
- 21 are saying?
- 22 THE WITNESS: That's correct.
- JUDGE STRICKLER: It would be made at
- 24 a higher-up management level?
- 25 THE WITNESS: Yes.

1 JUDGE STRICKLER: What management

- 2 level is that?
- 3 THE WITNESS: That is a centralized
- 4 corporate level; the programming group in the
- 5 parent.
- 6 JUDGE STRICKLER: Would that be an
- 7 MSO?
- 8 THE WITNESS: Yes.
- 9 JUDGE STRICKLER: What would the title
- 10 be of that person?
- 11 THE WITNESS: Executive vice president
- of programming, in my case.
- JUDGE STRICKLER: Thank you.
- 14 BY MS. PLOVNICK:
- 15 Q. Now I'm going to move on to your next
- 16 criticism that, "The Bortz valuation question
- is inconsistent with how CSOs make programming
- 18 decisions." What do you mean by the second
- 19 criticism?
- 20 A. I think this sort of forced sum
- 21 approach is just -- it's a very artificial
- 22 construct. I think the idea that you can go
- out and cherry-pick programming and assign
- 24 arbitrary values is not all that useful,
- 25 frankly, in terms of choosing -- choosing what

- 1 programming value is.
- I mean, if I'm an individual, I have
- 3 my own personal preferences and I can tell you
- 4 what I think is the best programming out there,
- 5 the most valuable, and it may not resemble
- 6 viewing behavior at all. I may even be trying
- 7 to use my best instincts to guess what people
- 8 might want to watch and put a value onto
- 9 programming using that. But it's all fairly --
- 10 extremely subjective.
- 11 Q. When you say inconsistent with how
- 12 CSOs make programming decisions, does that have
- to do at all with the importation of the whole
- 14 signal versus category?
- 15 A. Clearly, we could only transmit linear
- 16 signals, not individual programming.
- 17 JUDGE STRICKLER: Given your reliance,
- 18 as you say in your testimony, on viewing, was
- 19 it your regular practice to obtain Nielsen
- viewing data for distantly retransmitted
- 21 stations?
- 22 THE WITNESS: I can't say that I got
- Nielsens for distant signals, no.
- 24 JUDGE STRICKLER: How did you know if
- 25 the shows were being viewed?

That was really the 1. THE WITNESS: force of inertia more than anything else. Once 2 a signal was on, it stayed on. And we did not 3 add a lot of signals. They just were already 4 in place and, typically, we just didn't take 5 them off. 6 But it was -- it was rare to add a I was lobbied to add signals. And in 8 the case of a general manager coming to me and 9 10 asking for it, we would -- we would consider 11 that and we would add it. 12 JUDGE STRICKLER: While I have your attention, going back to my previous question 13 and you said that the decision about 14 15 programming would be made at the MSO level, rather than the CSO level. Does that mean that 16 17 if someone was answering this survey was 18 appropriate to the task at this higher corporate level, they would have to answer on 19 20 behalf of a number of systems rather than just 21 one system? 22 THE WITNESS: Yes. JUDGE STRICKLER: And you think they 23 24 would be equipped to be able to do that,

because they were the ones who are making the

- decisions as they applied to all the, if you
- 2 will, subsidiary cable systems?
- 3 THE WITNESS: Yes, if I understand
- 4 your question correctly, they would be
- 5 answering globally.
- JUDGE STRICKLER: Thank you.
- 7 BY MS. PLOVNICK:
- 8 Q. Now, your third category of criticism
- 9 with regard to potential overvaluing of JSC
- 10 programming, your third point on the
- 11 demonstrative, can you explain why you think
- 12 this is an issue?
- 13 A. Well, in reviewing the way the
- 14 questions were being asked, or the construct of
- 15 assigning a value to different categories, I
- 16 think it's very confusing to a layperson
- 17 effectively who is answering this question who
- isn't a programming professional, to understand
- 19 where non-live team sports would go. Non-live
- 20 non-team sports.
- Q. So why would not being able to know
- 22 where non-team sports goes, why would that be
- 23 important?
- 24 A. Because I think that the knee-jerk
- 25 tendency is to say sports are sports. And I

- 1 think sports are important. I'm a sports fan
- 2 myself, therefore, I'm going to assign a value
- 3 because we all know that sports are the only
- 4 thing that matters these days as live
- 5 programming.
- And I think that it is -- it's just --
- 7 there is no bucket for anything other than the
- 8 JSC category. But I think that the tendency
- 9 would be to just put it all into that same
- 10 category.
- 11 Q. So in your opinion, Bortz respondents
- 12 would have included non-team sports in their
- valuations for the live team sports category?
- 14 A. I think without having actual language
- in front of them to study, absolutely.
- 16 Q. So program volume information, I think
- in your testimony you mentioned that as a
- 18 factor -- in your written testimony. Would
- 19 this have had an impact at all on the valuation
- of the categories in the Bortz survey?
- 21 A. I think that would be an extremely
- 22 important factor.
- O. And now let's just talk about a CSO's
- 24 budget for sports programming. What percentage
- of a CSO's programming budget would, in your

- 1 experience, typically be devoted to the
- 2 acquisition of sports programming across the
- 3 board, all sports programming?
- 4 A. I think that in my testimony I say
- 5 35 percent. I think 35 percent at a minimum.
- 6 O. So and that would include sports on
- 7 cable networks like ESPN and regional sports
- 8 networks?
- 9 A. That's correct.
- 10 JUDGE STRICKLER: I have a question
- 11 for you. I understand your comment about the
- 12 confusion someone might have with regard to
- where to place certain types of sports, given
- 14 these definitions. With regard to the category
- 15 of Program Suppliers, which includes syndicated
- 16 programming? And syndicated programming -- and
- 17 correct me if I am wrong -- includes,
- 18 typically, reruns of popular television shows
- 19 that had aired originally on network stations.
- 20 Seinfeld, that type of show. Friends, that
- 21 type of show.
- 22 Do you have an opinion as to whether
- 23 or not people who would respond to the survey
- 24 would be able to distinguish the value of a
- 25 Seinfeld or a Friends, or what have you, on a

- distantly retransmitted station versus the same
- 2 rerun on a local station when answering the
- 3 survey?
- 4 THE WITNESS: I don't think they
- 5 would, no.
- 6 JUDGE STRICKLER: So their valuation
- 7 -- well, okay, thank you.
- 8 BY MS. PLOVNICK:
- 9 Q. So I was going to ask -- you said 35
- 10 to 40 percent of your budget was all sports
- 11 programming, including cable networks?
- 12 A. I think 35 percent, but I think
- 13 40 percent is fair.
- 14 Q. What amount of that budget would be
- 15 devoted to sports programming on distant
- 16 signals?
- 17 A. A very tiny, tiny percentage.
- 18 Q. So in your opinion, all of the
- 19 different criticisms that we have been talking
- 20 about, do you think they affect the reliability
- of the Bortz survey?
- 22 A. Yes, I do.
- 23 Q. Did you also review the Horowitz
- 24 survey in connection with preparing your
- 25 Rebuttal Testimony?

- 1 A. Yes.
- 2 Q. Do you know what party in this
- 3 proceeding is sponsoring the Horowitz survey?
- 4 A. The Program Suppliers.
- 5 Q. What did you think of the Horowitz
- 6 survey?
- 7 A. I thought it was an improvement over
- 8 the Bortz survey.
- 9 Q. And why did you think it was an
- 10 improvement?
- 11 A. I think they attempted to give more
- information to -- first of all, I think it
- 13 appears that they chose better, more reliable
- 14 respondents, having given acknowledgment of
- 15 consolidation and the tendency of the decisions
- to be made at a higher level. And it appeared
- 17 to me -- well, it was difficult to tell based
- on the listing, but it appeared to me that they
- 19 were focusing more on the corporate level
- 20 respondent.
- 21 They also gave examples of the
- 22 programming and they created a category for
- 23 non-team sports, which I think broke out the
- 24 Program Suppliers Sports in a more accurate
- 25 way.

- 1 Q. Based on your experience in the
- 2 industry, do you think the Horowitz survey or
- 3 the Bortz survey provides a better indication
- 4 of how CSOs value the different program
- 5 categories at issue in this proceeding?
- 6 A. I think the Horowitz survey is a
- 7 better survey.
- 8 Q. Now I want to turn to -- Program
- 9 Suppliers also asked you to review the direct
- 10 testimonies of JSC witnesses Alan Singer and
- 11 Daniel Hartman in connection with your Rebuttal
- 12 Testimony. Did you review those testimonies?
- 13 A. Yes.
- 14 JUDGE STRICKLER: Just before you do
- 15 that, Counsel asked you a moment ago which was
- 16 more accurate in your opinion, the Horowitz
- 17 survey or the Bortz survey, and your response
- 18 was the Horowitz survey was better than the
- 19 Bortz survey. Do you think it was accurate in
- 20 any way?
- 21 THE WITNESS: I think it is more
- 22 accurate, yes.
- 23 JUDGE STRICKLER: Does it measure
- 24 viewing in any way?
- 25 THE WITNESS: It does not measure

1	viewing in any way.
2	JUDGE STRICKLER: So you think that a
3	survey that doesn't measure viewing in any way
4	at all can still be somewhat accurate?
5	THE WITNESS: I think it can be
6	informative.
7	JUDGE STRICKLER: Is it informative of
8	value in this proceeding, in your opinion?
9	THE WITNESS: I think viewership is
10	always preferable the actual behavior is
11	preferable to subjective opinion.
12	JUDGE STRICKLER: I understand your
13	ranking of what you think is better evidence,
14	but do you think that the Horowitz survey is
15	evidence of value in this proceeding?
16	THE WITNESS: It is directionally
17	useful.
18	JUDGE STRICKLER: What do you mean by
19	"directionally useful" in this context?
20	THE WITNESS: I think that it is I
21	think it's helpful to see the relative value
22	assigned by individuals. I don't know if these
23	respondents would have more or any ability to
24	place value in a way that is more useful than

actual viewership. I would also prefer to use

- 1 behavior over opinion.
- JUDGE STRICKLER: Would you advise us
- 3 to rely on the Horowitz survey at all in our
- 4 measurement of value in this proceeding?
- 5 THE WITNESS: Again, I think it's
- 6 informative. I don't know if relying on it
- 7 would be my preference, no.
- 8 JUDGE STRICKLER: So you would advise
- 9 us to inform ourselves --
- 10 THE WITNESS: Yes.
- 11 JUDGE STRICKLER: -- of value by
- 12 consideration of the Horowitz survey?
- 13 THE WITNESS: Yes.
- 14 JUDGE STRICKLER: But not the Bortz
- 15 survey?
- 16 THE WITNESS: Yes, I think that's
- 17 accurate. I question the validity because of
- 18 the quality of the respondents.
- JUDGE STRICKLER: Thank you.
- 20 BY MS. PLOVNICK:
- Q. Now, returning to Singer and Hartman,
- 22 do you know Mr. Singer and Mr. Hartman?
- 23 A. Yes, I know both of them.
- 24 Q. How do you know them?
- 25 A. I worked with and on the other side of

- 1 the table from each of them over the last -- in
- the case of Alan Singer, 20 years, and in the
- 3 case of Dan Hartman, somewhere between 10 and
- 4 15.
- 5 Q. Did you agree with Mr. Singer and
- 6 Mr. Hartman's testimony regarding the value of
- 7 distant sports programming to cable system
- 8 operator?
- 9 A. No, I didn't.
- 10 Q. Why not?
- 11 A. In looking at their testimony, I think
- 12 each of them just, speaking to the value of
- 13 sports programming writ large generally, is
- 14 talking about how live sporting events are so
- important. And I don't think that they are
- 16 actually recognizing both the limited volume
- and the, almost by definition, lower quality of
- 18 the live college and pro sports that are
- 19 available on distant signals. By definition,
- those are out-of-market games that haven't been
- 21 picked up by cable.
- 22 Q. Program Suppliers also asked you to
- 23 review the Direct Testimony of Dr. Gregory
- 24 Crawford. Did you review that testimony?
- 25 A. Yes, I did.

- 1 Q. And to your knowledge, does
- 2 Dr. Crawford have experience working as a cable
- 3 operator?
- 4 A. I don't believe he does.
- 5 Q. So did you review the section of
- 6 Dr. Crawford's testimony that addresses his
- 7 non-duplicate minute analysis?
- 8 A. Yes, I did.
- 9 Q. Do you believe that Dr. Crawford
- 10 relies on any assumptions in that analysis?
- 11 A. I think he says that he just assumes
- that any duplicated programming would have the
- value of zero to a cable operator.
- 14 Q. So Ms. Hamilton, do you agree with
- 15 Dr. Crawford's assumption?
- 16 A. I disagree with it.
- 17 Q. Why?
- 18 A. I think all content has value greater
- 19 than zero, whether it is duplicated or not. I
- 20 think that whether it is on two different
- 21 channels simultaneously or whether it is time
- 22 shifted and available one time and subsequently
- 23 available, in any case it has some value.
- You could have two different people in
- a household watching two different channels at

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1 the same time. If it is simultaneously
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- 2 transmitted, if it is time shifted and a viewer
- 3 sees it on one channel but missed the beginning
- 4 and wants to start over and sees that it is
- 5 available later, of course it has value.
- 6 O. Thank you, Ms. Hamilton. I have no
- 7 further questions on direct.
- JUDGE BARNETT: This is an opportunity
- 9 for a morning recess. 15 minutes.
- 10 (A recess was taken at 10:29 a.m.,
- 11 after which the trial resumed at 10:49 a.m.)
- JUDGE BARNETT: Mr. Garrett.
- MR. GARRETT: Thank you, your Honor.
- 14 CROSS-EXAMINATION
- 15 BY MR. GARRETT:
- 16 Q. Ms. Hamilton, I am Bob Garrett, and I
- 17 represent the Joint Sports Claimants in this
- 18 proceeding. Good morning.
- 19 A. How do you do?
- 20 Q. You began with Charter in 2003; is
- 21 that right?
- 22 A. Yes, that's correct.
- 23 Q. And you left in early 2007; correct?
- 24 A. Yes.
- Q. And following that time, you became a

- 1 consultant in the media industry; correct?
- 2 A. Yes.
- 3 Q. Subsequent to leaving Charter in 2007,
- 4 did you act as an employee of any cable system
- 5 operator?
- 6 A. I don't believe so, no.
- 7 Q. Which cable system or multiple system
- 8 operators did you advise following 2007?
- 9 A. Some I am not at liberty to disclose.
- 10 So Dish Network is certainly one that I've
- 11 already mentioned.
- 12 Q. A satellite carrier?
- 13 A. Yes.
- 14 Q. Are you familiar with Desser Sports
- 15 Media?
- 16 A. Yes.
- 17 Q. Can you describe what Desser Sports
- 18 Media is?
- 19 A. Desser Sports Media is a sports
- 20 focused consultancy. Ed Desser is the
- 21 principal and founder of that.
- 22 Q. Are you affiliated with Desser Media
- in any way?
- A. I've certainly worked with Ed Desser,
- 25 yes.

1 Q. Are you aware that your bio is on

- 2 their website?
- 3 A. I wasn't aware of that, but it doesn't
- 4 shock me.
- 5 Q. Have you advised any sports teams or
- 6 leagues since leaving Charter in 2007?
- 7 A. Yes, I have.
- 8 Q. Which ones have you advised?
- 9 A. Again, I'm not able to disclose -- I'm
- 10 not sure if I'm able to disclose any of them,
- 11 to be honest. I would need to look at my
- 12 consulting agreements with each of them. It is
- not uncommon for them to prefer that I remain
- on the sidelines, as it were.
- 15 JUDGE STRICKLER: Can you mention --
- 16 can you state how many you represented during
- 17 that time period?
- 18 THE WITNESS: Five or six, I quess.
- 19 JUDGE STRICKLER: And these are
- 20 professional sports leagues or --
- 21 THE WITNESS: Teams. And one league.
- JUDGE STRICKLER: Teams and leagues.
- 23 Thank you.
- BY MR. GARRETT:
- 25 Q. You mentioned Ed Desser a moment ago;

- 1 correct?
- 2 A. Yes.
- 3 O. Who is Ed Desser?
- 4 A. Ed Desser is someone who I met during
- 5 his time at NBA Network -- or at the NBA. He
- 6 was one of the founders of NBA Network, and he
- 7 was negotiating for carriage on Charter.
- 8 Q. Were you aware that Mr. Desser was a
- 9 witness for the Joint Sports Claimants in the
- 10 2004-'05 decision?
- 11 A. I believe he mentioned that, yes.
- 12 O. Did you consult with Mr. Desser?
- 13 A. I didn't work on that. I had no -- no
- 14 association with that whatsoever.
- 15 Q. Did you review his testimony in the
- 16 2004-'05 proceeding?
- 17 A. I did not.
- 18 MR. GARRETT: Geoff, I'm going to ask
- 19 you to call up Exhibit 1059.
- 20 BY MR. GARRETT:
- 0. Ms. Hamilton, this is the written
- 22 Rebuttal Testimony of Mr. Desser in the
- 23 2004-'05 proceeding. And I'd ask you to turn
- 24 -- it should be in your binder as the first
- 25 tab.

- 1 A. Volume I, or -- is it Volume II, Part
- 2 1, Part 2?
- Q. This is Volume II, Part 1.
- 4 A. Okay.
- 5 O. But there is no Part 2.
- 6 A. Okay. Got it.
- 7 Q. We do this just to confuse the
- 8 witnesses.
- 9 A. You've succeeded.
- 10 Q. All right. Go to page 4, paragraph 8,
- 11 please.
- 12 A. Yes.
- 13 Q. I'll represent that Dr. Desser
- 14 testified about the reasons why the Program
- 15 Suppliers' viewing study in that proceeding as
- offered by Dr. Ford did not capture the value
- of sports programming. And if we look here at
- 18 paragraph A, you see he says that, "Ford's
- 19 model does not account for other types of value
- 20 attributable to sports programming in my
- 21 experience." Do you see that?
- 22 A. Yes.
- Q. And he goes on to refer to additional
- 24 elements of value include commercial value,
- 25 prestige, packaging, audience flow, risk,

- 1 differentiation, driving distribution, and the
- 2 need to differentiate a characteristic sports
- 3 program, among others. Do you see that?
- 4 A. I do.
- 5 Q. Are those terms with which you are
- 6 familiar?
- 7 A. Certainly I understand them, yes.
- 8 O. And do you use those in advising your
- 9 sports clients concerning the value of their
- 10 programming?
- 11 A. I don't know that I've ever used them.
- 12 Q. He concludes this paragraph by saying,
- "This is why sports are often a loss leader for
- 14 a network." Do you see that?
- 15 A. Yes.
- 16 Q. Are you familiar with the term loss
- 17 leader for a network?
- 18 A. Yes.
- 19 Q. Can you explain what a loss leader is?
- 20 A. Something that costs more than the
- value that it actually recovers or generates.
- 22 O. All right. So I'll use as an example,
- 23 you are aware that Fox and the NFL recently
- 24 entered into a deal covering Thursday Night
- 25 Football; correct?

- 1 A. Yes.
- 2 O. And that deal covers the next
- 3 five years of Thursday Night Football; correct?
- 4 A. I believe so.
- 5 Q. And gets them about 11 Thursday night
- 6 games per year; correct?
- 7 A. I don't know.
- 8 Q. Do you know how much Fox paid for
- 9 those rights?
- 10 A. Several billion.
- 11 MR. GARRETT: Geoff, could you just
- 12 put up on the screen the Wall Street Journal
- 13 article.
- 14 BY MR. GARRETT:
- 15 O. It's not an exhibit and I'm not
- offering it as an exhibit, but I'd like to just
- 17 go down to under "the terms of its new NFL
- 18 agreement."
- 19 A. I'm sorry; that font is so small --
- 20 MS. PLOVNICK: You Honor, we would
- 21 object to something that is not an exhibit, and
- 22 has not being offered as an exhibit, being read
- 23 into the record.
- JUDGE BARNETT: Mr. Garrett?
- MR. GARRETT: It's impeachment. I

- don't have to offer it as an exhibit to impeach
- 2 testimony.
- JUDGE BARNETT: That's correct. What
- 4 is it that you are impeaching?
- 5 MR. GARRETT: Testimony about the loss
- 6 leaders and the NFL package.
- 7 MS. PLOVNICK: Your Honor --
- JUDGE BARNETT: I don't think she said
- 9 anything that about -- that would be impeached
- 10 with what I am looking at right now. She said
- 11 several billion or several million or
- 12 something. I'd have to check to see if it was
- 13 an Mora B.
- JUDGE FEDER: B.
- JUDGE BARNETT: Thank you.
- 16 JUDGE FEDER: 660 million times
- 17 five years is several billion dollars.
- 18 JUDGE BARNETT: Sustained.
- MR. GARRETT: Okay.
- 20 BY MR. GARRETT:
- Q. Ms. Hamilton, let me just ask you
- about your testimony at page 5 to 6 of your
- 23 written Rebuttal Testimony. Do you have that?
- 24 A. Of my rebuttal?
- Q. Yes, ma'am.

- 1 A. Just a moment. I'm sorry; which
- 2 pages?
- 3 Q. 5 to 6.
- 4 A. Got it.
- 5 Q. You testify on these pages, as you did
- 6 earlier this morning, that the Bortz survey
- 7 reached a large number of respondents that had
- 8 job titles associated with marketing rather
- 9 than programming or senior management; correct?
- 10 A. That's correct.
- 11 Q. And that you thought was a problem
- 12 because marketing individuals would not have
- 13 knowledge of program valuations; correct?
- 14 A. That's one problem, yes.
- 15 Q. Did you review the Horowitz survey?
- 16 A. I did.
- 17 Q. And it's true, also, that the Horowitz
- 18 survey reached a number of respondents who had
- 19 marketing titles; correct?
- 20 A. I believe so, yes.
- 21 Q. Horowitz said he sought to improve
- 22 upon the Bortz survey; correct?
- 23 A. That's the testimony, yes.
- MR. GARRETT: If we go, Geoff, to
- 25 Exhibit 6012, which is Mr. Horowitz's

- 1 testimony, Appendix A.
- 2 BY MR. GARRETT:
- Q. Did you review the survey that
- 4 Mr. Horowitz used?
- 5 A. Yes.
- 6 O. We see in the introduction: If the
- 7 person named on the sample is not available,
- 8 ask to speak with a general manager,
- 9 programming director, or the marketing
- 10 director. Do you see that?
- 11 A. Yes. I'm sorry; this is back in the
- 12 actual exhibit, it's the survey itself?
- 13 Q. 23, of Exhibit 6012.
- 14 A. Is that page 23?
- 15 O. Yes, ma'am.
- 16 A. Got it. Yes.
- 17 O. So it's Mr. Horowitz's judgment that a
- 18 marketing director would be qualified to answer
- 19 the questions in his survey; correct? Or could
- 20 be qualified?
- 21 A. That appears to be the case.
- Q. And if we go over to Tables 8-1 --
- beginning at Tables 8-1, 8-4, have you seen
- 24 this table before?
- 25 A. Yes.

- 1 Q. And there are, in fact, a number of
- 2 individual respondents who had marketing titles
- 3 in the Horowitz survey; correct?
- 4 A. Yes.
- 5 Q. The criticism that the Bortz survey
- 6 reached respondents who had marketing titles is
- 7 a criticism that has been leveled against prior
- 8 versions of the Bortz survey; correct?
- 9 A. I don't know.
- 10 Q. Do you know whether -- you offered
- 11 several criticisms here of the Bortz survey.
- 12 Do you know whether any of them has been
- offered in prior proceedings concerning the
- 14 Bortz studies?
- 15 A. I don't know.
- 16 JUDGE STRICKLER: Excuse me, Counsel,
- 17 I just want to follow up. I think Counsel
- 18 referred you to page 5 of your written Direct
- 19 Testimony. At the top, the paragraph that
- 20 spills over from the previous page, page 5 --
- 21 THE WITNESS: I believe he was
- 22 referring me to the rebuttal.
- 23 JUDGE STRICKLER: I'm going to refer
- 24 you to the direct. I apologize for getting
- 25 that wrong. Top of page 5, you say -- this is

- 1 consistent to what you testified a moment ago.
- 2 You said, quote, "Virtually all major MSOs had
- 3 a centralized hierarchy in place requiring
- 4 senior level management to approve channel
- 5 lineups for all cable systems within the MSO,
- 6 regardless of geography."
- 7 THE WITNESS: Right.
- 8 JUDGE STRICKLER: So was the senior
- 9 level management called upon to approve what
- was proposed as a channel lineup by the CSO?
- 11 So the CSO made the first cut at it, but it
- 12 couldn't be finalized until the MSO at the
- 13 higher level made the decision?
- 14 THE WITNESS: There is certainly some
- 15 bottom-up influence or request. Usually, it
- 16 wouldn't necessarily be at the system level.
- 17 JUDGE STRICKLER: By system level, you
- 18 mean CSO; right?
- 19 THE WITNESS: Well, CSO is not a term
- 20 that I'm familiar with until coming to this
- 21 proceeding, to be honest with you. The
- 22 systems -- there are hundreds of systems, for
- 23 example, at Charter. And they all feed up into
- 24 a sort of regional management level. And those
- 25 four or five regions, however, many they have

these days, then report into a corporate 1 programming group. 2 JUDGE STRICKLER: And that's the MSO 3 to which you are referring? 4 5 THE WITNESS: Yes. JUDGE STRICKLER: So would the MSO 6 ever, at its highest level, ever initiate the 7 8 channel lineup decision or would they wait for it to sort of percolate up from the bottom? 9 It would go -- it could 10 THE WITNESS: go either direction. It could be top down. Ιf 11 I need to fill a subscriber commitment that I 12 1.3 have to a network or set of networks, I may require that that network be launched on given 14 15 systems. 16 JUDGE STRICKLER: How about with 17 regard to distantly retransmitted stations? 18 Would that percolate up from the lower level to be approved by the MSO at the highest level, or 19 would that also be a decision that was made at 20 the highest level? 21 22 THE WITNESS: Certainly, there just wasn't very much active decision-making about 23 distant signals. There just tended to be this 24

perpetuation of what was already carried.

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1 was rare to -- in my experience, to have a
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- 2 request to add a distant signal. So it
- 3 certainly would have been something that a
- 4 local system might have requested, but it just
- 5 didn't happen --
- 6 JUDGE STRICKLER: Thank you.
- 7 THE WITNESS: -- very often.
- 8 BY MR. GARRETT:
- 9 Q. Just to follow up on that, could you
- 10 go to 1150?
- 11 A. I'm sorry, 1150 in your binder?
- 12 Q. Yes, ma'am.
- 13 A. Okay. Got it.
- 14 Q. Do you recognize this document,
- 15 Ms. Hamilton?
- 16 A. I do not recognize this document.
- 17 Q. Do you have familiarity with the
- 18 Statement of Account forms in your position at
- 19 Charter or your subsequent consulting
- 20 assignments?
- 21 A. No.
- Q. Well, I will just represent to you
- 23 that this is a Statement of Account that was
- 24 filed for the period January 1st through
- June 30, 2010, by the Charter system that

- 1 served -- if you go to the second page of this
- 2 -- Scottsbluff, Nebraska. So are you familiar
- 3 with the cable system Charter system in
- 4 Scottsbluff, Nebraska?
- 5 A. Not personally, no. Though I'm
- 6 certain it was probably a cable system when I
- 7 was head of programming.
- 8 Q. Okay. Let me just go to page 3, page
- 9 G?
- 10 MS. PLOVNICK: Your Honor, we would
- object to this, because this exhibit is not yet
- in evidence and the witness has said she is not
- 13 familiar with it. And it was actually dated
- 14 after she was no longer working at Charter. So
- we would object to it being read into the
- 16 record without it being admitted and we would
- 17 object to its admission.
- JUDGE BARNETT: Mr. Garrett?
- MR. GARRETT: I'm using it for
- 20 illustrative purposes. There have been
- 21 questions here about exactly how the process
- 22 works with respect to distant signals. This is
- 23 a Statement of Account. It has specific
- 24 distant signals with a specific Charter system
- 25 which she said she thought had existed when she

- 1 was there at Charter. And I am simply trying
- 2 to use the Statement of Account to establish
- 3 the facts of carriage. And then the next line
- 4 of questioning would be about the
- 5 decision-making process concerning those
- 6 distant signals.
- 7 JUDGE BARNETT: Has it been marked?
- 8 MR. GARRETT: It had been marked. It
- 9 has been filed. We have not yet moved it into
- 10 admission.
- JUDGE BARNETT: Before we get
- 12 testimony about the contents of this document,
- it probably should be offered into evidence.
- 14 MR. GARRETT: Well, then, I would
- offer it into evidence as a publicly filed
- 16 Statement of Account of a Charter system, and
- 17 she worked for Charter.
- MS. PLOVNICK: We would object that it
- 19 has no sponsoring witness and Ms. Hamilton has
- 20 not been able to authenticate the document and
- 21 it covers a period of time that she did not
- 22 work at Charter.
- JUDGE BARNETT: We can take official
- 24 notice of this as a document that's filed with
- 25 the Copyright Office. What -- the number is?

- 1 MR. GARRETT: 1150, your Honor.
- JUDGE BARNETT: 1150 is admitted.
- 3 (Exhibit Number 1150 was marked and
- 4 received into evidence.)
- 5 BY MR. GARRETT:
- 6 Q. So we are on page 3 of 1150,
- 7 Ms. Hamilton. Do you see that?
- 8 A. Yes. Page 3 as listed on top or the
- 9 third page of the exhibit?
- 10 Q. At the top of page 3, it's space G.
- 11 A. Okay.
- 12 Q. And just go to the next page, too. So
- 13 this is a system that had two different channel
- lineups. On the next page, the topmost screen
- channel lineup B and we go back to channel
- 16 lineup A on the preceding page. Do you see
- 17 that? So incidentally, this particular system
- 18 did not carry WGN, did it?
- 19 A. I don't know.
- 20 Q. If all of the signals that were
- 21 broadcast signals that were retransmitted
- 22 during this particular accounting period are
- 23 required to be listed here in space G, we don't
- 24 see any listing of WGN, do we?
- 25 A. I have no idea what these listings

- 1 are. I've never seen a form like this in my
- 2 life.
- 3 Q. Were you familiar with this particular
- 4 system when you were a programming director at
- 5 Charter?
- 6 A. Not specifically.
- 7 Q. If I represent to you that this
- 8 particular system carried several different
- 9 distant signals, can you tell me what, if any,
- 10 role you had in choosing those signals?
- 11 A. I wouldn't be able to tell you. This
- 12 was 2010. I would have been gone since
- 13 beginning of 2007.
- Q. Assume that they had the same channel
- lineup in 2005, would you have played any role
- in choosing the signals for this particular
- 17 system?
- 18 A. I may have signed off on an approval
- 19 at the corporate level. I got voluminous
- 20 printouts of channel changes that were vetted
- 21 by people who were on my staff.
- 22 O. And those approval requests would have
- 23 originated where?
- A. Could have been at the regional level;
- 25 could have been at our system level. It could

- 1 have -- I really couldn't say. I have no idea.
- Q. All right. There is a reference here
- 3 to KWGN. Are you familiar with that signal?
- 4 A. No.
- 5 Q. From Denver, Colorado?
- 6 A. Yes, I understand.
- 7 Q. Do you recognize that it was a Tribune
- 8 station?
- 9 A. Not off the top of my head, but it
- 10 certainly would stand to reason.
- 11 Q. So is it fair to say that you would
- 12 not really be able to tell me much of anything
- 13 about any of these distant signals on this
- 14 Scottsbluff, Nebraska?
- 15 A. That's correct.
- 16 O. And individuals who would have
- 17 personal knowledge of the reasons why the
- 18 system was carrying particular distant signals,
- 19 where would I find them?
- 20 MS. PLOVNICK: Objection. This is not
- 21 even the time period Ms. Hamilton was working
- 22 at Charter. It calls for speculation.
- 23 BY MR. GARRETT:
- O. Well, assume that it was the 2004
- 25 through 2007, when you actually worked at

- 1 Charter. Okay?
- JUDGE BARNETT: And the question is?
- 3 BY MR. GARRETT:
- 4 Q. Who at Charter would be most familiar
- 5 with the programming carriage decisions
- 6 involving carriage of these particular distant
- 7 signals?
- 8 MS. PLOVNICK: Your Honor, this is a
- 9 2010 Statement of Account. It is not from 2004
- 10 to 2007. So we have no idea who made decisions
- 11 about distant signal carriage.
- 12 JUDGE BARNETT: Sustained. Rephrase
- 13 the question, Mr. Garrett. She hasn't verified
- 14 that she is familiar with this or that any of
- 15 these signals were carried during the time she
- 16 was employed.
- 17 BY MR. GARRETT:
- 18 Q. Let me ask you a hypothetical,
- 19 Ms. Hamilton. Assume that in 2005, when you
- 20 were at Charter, the system in Scottsbluff,
- 21 Nebraska, carried five different distant
- 22 signals -- seven distant signals. Okay? If I
- 23 wanted to know why the system was carrying
- those signals, who would I go to at Charter to
- 25 ask?

- 1 A. Why they were carried?
- 2 Q. Yes.
- 3 A. I honestly have no idea. I don't know
- 4 that that is a question that would typically be
- 5 asked. I think that there could be a different
- 6 reason for each one of the signals. And -- but
- 7 I really couldn't say.
- 8 O. Well, who would have -- staying with
- 9 my hypothetical, who would have the best sense
- of the relative values of the different types
- 11 of distant signals being carried?
- 12 A. I assume a subscriber or a viewer.
- 13 Q. Okay. Who at Charter would have the
- 14 best sense of the relative value of those
- 15 signals?
- 16 A. Someone who watches the channels.
- 17 Q. All right. You also testified here
- 18 that various Bortz respondents would not
- 19 understand sports programming was limited only
- 20 to live sports; do you recall that?
- 21 A. Yes.
- Q. And that they would consider other
- 23 sport activities, such as golf, tennis, NASCAR,
- 24 and Olympics, as falling within sports;
- 25 correct?

- 1 A. Yes.
- Q. Have you done any analysis to
- 3 determine how much of these other sports were
- 4 actually on distant signal on a non-network
- 5 basis from the 2010 to 2013?
- 6 A. No.
- 7 Q. Can you name any distant signals
- 8 carried by cable operators in 2010 to 2013 that
- 9 carried golf on a non-network basis?
- 10 A. I can't. I haven't done the analysis.
- 11 Q. Okay. You also talked about the small
- value of sports programming on distant signals.
- 13 Do you recall that?
- 14 A. Yes.
- 15 Q. Again, have you done any analysis to
- 16 determine how much sports programming was on
- 17 distant signals in 2010 through 2013?
- 18 A. Not personally.
- 19 Q. And you relied upon Dr. Gray for the
- 20 numbers that you put in your testimony?
- 21 A. That's correct.
- 22 Q. Have you seen the criticisms that have
- 23 been leveled against those particular numbers?
- 24 A. I don't know that I have.
- 25 Q. Do you know how those numbers were

- 1 calculated?
- 2 A. No.
- 3 MR. GARRETT: Let me ask you to put
- 4 up, Geoff, the Israel written Rebuttal
- 5 Testimony, Table 5.
- 6 BY MR. GARRETT:
- 7 Q. Did you review the Israel Rebuttal
- 8 Testimony?
- 9 A. No.
- 10 Q. So you haven't seen these numbers here
- 11 before either?
- 12 A. No.
- 13 Q. I'm sorry?
- 14 A. I have not seen these numbers.
- 15 Q. And you don't know how they relate to
- 16 Dr. Gray's testimony, do you?
- 17 A. I do not.
- 18 Q. Assume for a moment that Table 5 shows
- 19 that the amount of sports programming on
- 20 distant signals was 4.5 percent in 2004-'05 and
- 21 5.9 percent in 2010-'13, do you see that?
- 22 A. I see that.
- Q. You have nothing to dispute that, do
- 24 you?
- MS. PLOVNICK: Your Honor, I would

- 1 object as mischaracterization. This is
- 2 weighted by the subscriber and he has not
- disclosed that to the witness.
- 4 Mischaracterization.
- 5 MR. GARRETT: It is right on the
- 6 screen, your Honor, that it is weighted by
- 7 subscribers.
- 8 JUDGE BARNETT: Overruled.
- 9 BY MR. GARRETT:
- 10 Q. And also this particular exhibit shows
- 11 that the Program Suppliers' share of -- I'm
- 12 sorry; the volume of programming declined
- during that period 2004-'05 to 2010-'13, by
- 14 51 percent to 33.3 percent. Do you see that?
- 15 A. I see that.
- 16 O. Is it your testimony that the volume
- 17 numbers referred -- the various volume numbers
- 18 should be taken into account here in
- 19 determining relative market value?
- 20 A. It would stand to reason.
- 21 O. Would it stand to reason, then, that
- 22 Program Suppliers' shares should decline
- 23 commensurate with its decline in volume over
- 24 this period?
- 25 A. This is really not my area of

- 1 expertise.
- Q. But you did criticize the Bortz survey
- 3 for not giving information about volume;
- 4 correct?
- 5 A. The volume is still small, I think
- 6 it's important to note. I can't speak to the
- 7 relative shifts and how they're calculated and
- 8 whether they should or should not be weighted
- 9 by subscriber. It's not something that I am an
- 10 expert in.
- MR. GARRETT: Geoff, let me ask you
- 12 put up the written direct -- I'm sorry the
- 13 Bortz report, 1001.
- 14 BY MR. GARRETT:
- 15 Q. And let's go to the back where we have
- 16 an example of one of the WGNA surveys. You
- 17 said you did review the Bortz report; correct?
- 18 A. Yes, I did.
- 19 Q. And in your review, did you come
- 20 across what is up on the screen here, the WGNA
- 21 America 2010 Programming Summary?
- 22 A. I may have looked at it.
- 23 Q. But you are aware that at least with
- 24 respect to those respondents whose only distant
- 25 signal was WGNA, that Bortz provided them in

- 1 advance of the survey with a summary of all the
- 2 programming on WGNA; correct?
- 3 A. I don't recall.
- 4 Q. So when you formulated your criticism
- 5 here of Bortz about not giving any indication
- of the volume of programming, you did not have
- 7 in mind how they treated the WGNA-only
- 8 respondents?
- 9 A. I did not have that in mind.
- 10 BY MR. GARRETT: Geoff, let me ask you
- 11 to put up the Howard Homonoff testimony from
- the 2004-'05 proceeding. I believe it is 1146.
- 13 BY MR. GARRETT:
- 14 Q. Do you have that before you,
- 15 Ms. Hamilton?
- 16 A. 1146? I do.
- 17 Q. That's the written Direct Testimony of
- 18 Howard Homonoff, and you refer to that at
- 19 page 3, Note 1, of your written Direct
- 20 Testimony, do you not?
- 21 A. Yes, I do.
- Q. And you reviewed Mr. Homonoff's
- 23 written testimony in preparation for testifying
- in this proceeding?
- 25 A. Yes.

1 Q. Did you review his oral testimony,

- 2 too?
- 3 A. Briefly, yes -- I'm sorry, oral
- 4 testimony? No, just his Direct Testimony,
- 5 direct written.
- 6 Q. The written Direct Testimony?
- 7 A. Yes.
- 8 BY MR. GARRETT: Your Honor, I will
- 9 move for admission here of Exhibit 1146, the
- 10 testimony of Howard Homonoff in the 2004-'05
- 11 proceeding.
- MS. PLOVNICK: No objection.
- JUDGE BARNETT: 1146 is admitted.
- 14 (Exhibit Number 1146 was marked and
- 15 received into evidence.)
- MR. GARRETT: Thank you, your Honor.
- 17 BY MR. GARRETT:
- 18 Q. Now, if you go to page 4 in
- 19 paragraph 6 -- do you have that, Ms. Hamilton?
- 20 A. I believe I do.
- Q. Okay. And so it talks here generally
- 22 about the assignment that he had in the
- 23 2004-'05 proceeding. Do you see that?
- 24 A. Yes.
- 25 Q. "Provide an industry expert

- 1 perspective on the process by which cable
- operators -- sometimes referred to as multiple
- 3 system operators, or MSOs -- negotiate for
- 4 carriage of programming on cable systems, the
- 5 factors that influence their programming
- 6 carriage decisions." Do you see that?
- 7 A. Yes.
- 8 O. And that is similar to the testimony
- 9 you are providing here today too; correct?
- 10 A. Yes.
- 11 Q. If we go to paragraph 7.
- 12 A. Yes?
- 13 Q. This is where he offers his general
- 14 opinions. Do you see that?
- 15 A. Yes.
- Q. And the first one is, "The process by
- which cable operators making their programming
- decisions is typically driven by programming
- 19 executives at corporate headquarters and not at
- the individual system level." Do you see that?
- 21 A. Yes, I do.
- 22 Q. And that is the testimony you are
- 23 providing here today as well; correct?
- 24 A. Yes.
- Q. And then he goes on to say, "In this

- 1 process, corporate programming executives
- 2 synthesize a number of factors that they hope
- 3 will attract and retain subscribers, including
- 4 most importantly subscriber preferences." Do
- 5 you see that?
- 6 A. Yes, I see that.
- 7 Q. And you agree with that?
- 8 A. I don't know if I agree with "most
- 9 importantly," but it's an important factor, if
- 10 that's what you're asking.
- 11 Q. Okay. And then Mr. Homonoff, you will
- 12 recall, went on to conduct a separate analysis
- of cable networks; correct?
- 14 A. I don't know.
- 15 Q. Let's go to paragraph 8. I will give
- 16 you a chance to just look at that paragraph.
- 17 And if we go down to the last sentence --
- 18 A. I'm sorry; I'm still reading.
- 19 Q. I'm sorry. Excuse me.
- 20 A. Okay.
- Q. Are you done now?
- 22 A. Yeah.
- 23 Q. Thanks. I just wanted to focus down
- on the bottom there about the utility and
- validity of looking to the cable network

- 1 marketplace for guidance, and a hypothetical
- 2 distant signal marketplace is consistent with
- 3 my experience. Do you see that?
- 4 A. Is that a carryover from page 5?
- 5 Q. Yes. "A hypothetical marketplace for
- 6 the acquisition of programming in distant
- 7 signals is closely analogous with the market
- 8 for whole cable networks, which represent a
- 9 large majority of the programming MSOs provide
- 10 to their subscribers." Do you see that?
- 11 A. I see that.
- 12 Q. Would you agree that the cable network
- 13 marketplace is closely analogous to this
- 14 hypothetical marketplace that you discussed in
- 15 your earlier testimony?
- 16 A. I haven't given it much thought, but I
- 17 don't disagree with it.
- 18 Q. Okay. So if we go to Figure 3 in
- 19 page 20, Mr. Homonoff concluded that by
- 20 examining the top 25 cable networks in 2004,
- 21 found that over 90 percent of the programming
- in those networks would be classified as
- 23 Program Suppliers programming, in the meaning
- of the definition of this proceeding. Do you
- 25 see that?

- 1 A. Yes.
- 2 Q. If we -- I know you haven't done any
- analysis, but just based on your experience
- 4 here in years 2010 to '13, do you expect that
- 5 if we focused just on the top 25 cable networks
- 6 that the vast majority of programming on those
- 7 networks would be what we would consider to be
- 8 Program Suppliers programming?
- 9 A. I would think that the majority,
- 10 certainly. Yes.
- 11 Q. And if we broadened our search to say
- the top 50, would you say the same thing?
- 13 A. Yes.
- 14 Q. All right. Approximately how many
- 15 cable networks were there in the years 2010 to
- 16 '13?
- 17 A. Over 100.
- 18 O. And so if we looked at all of those
- 19 cable networks, would you agree that
- 20 probably -- to use your term -- the majority of
- 21 programming on that was Program Suppliers
- 22 programming?
- 23 A. Yes.
- 24 Q. And a very small portion of it would
- 25 be sports programming; correct?

- 1 A. Right.
- Q. Okay. You've used the term "viewing"
- a number of times in your written testimony and
- 4 again this morning.
- 5 A. Yes.
- 6 Q. By "viewing," are you talking about
- 7 ratings or shares or Qs or something else?
- 8 A. I'm not differentiating. Just greater
- 9 or lesser.
- 10 Q. I'm sorry; greater or lesser what?
- 11 A. Viewership. More people watching.
- 12 Q. You focused on the number of people
- who are watching; correct?
- 14 A. Yes.
- 15 Q. And ratings is one of the ways to
- determine the percentage of households who are
- 17 tuned to a particular program at any given
- 18 time; correct?
- 19 A. Right.
- 20 Q. And you talked about your use of
- 21 Nielsen ratings data; correct?
- 22 A. I've certainly reviewed it, yes.
- 23 Q. And data on prime time delivery as
- 24 well as 24-hour delivery?
- 25 A. Yes.

- 1 Q. Have you reviewed Dr. Gray's testimony
- 2 in this proceeding?
- 3 A. I had reviewed it at one point, yes.
- 4 Q. Do you know how he calculates viewing?
- 5 A. I don't recall.
- 6 Q. If we just focus on ratings for a
- 7 moment, I'll give you a hypothetical. Assuming
- 8 you have two cable networks. One has a 24-hour
- 9 2 rating and the other one has a 24-hour 1
- 10 rating. Got that?
- 11 A. Yes.
- 12 Q. Would you pay twice as much for the
- 13 first one as you would for the second one?
- 14 A. Not necessarily.
- 15 Q. What factors would go into determining
- 16 how much you would pay for that second one,
- 17 either one of those two cable networks?
- 18 A. All of the factors that I've cited.
- 19 The fact that one may be already carried, and
- 20 so legacy carriage. It would also be important
- 21 to know whether the networks were bundled with
- 22 any other networks and what the cost -- I can't
- 23 necessarily determine what the cost is that I'm
- 24 willing to pay. It's what is offered to me --
- 25 at whatever price it's offered to me is

- 1 certainly negotiated. But that's not something
- that I can just make up and bring to the table.
- 3 O. It is not necessarily a one-to-one
- 4 correlation between viewership and value;
- 5 correct?
- 6 A. That's correct.
- 7 Q. And you understand that the Judges in
- 8 the last litigated proceeding rejected or
- 9 refused to give any weight to the viewing
- 10 studies presented by Program Suppliers?
- 11 A. I saw that.
- 12 Q. And you understand that their
- 13 predecessors in the proceeding before that
- 14 reached the same conclusion; correct?
- 15 A. I think I've seen references to it. I
- 16 don't know that I've read that.
- 17 Q. Now, we need to go back to what has
- been referred to here as ancient times to find
- 19 a Phase 1 determination of the weight accorded
- the Program Suppliers study, so the 1990-'92
- 21 proceeding; is that right? Are you aware of
- 22 that?
- 23 A. No, I'm not aware of it.
- Q. Let me just ask you to pull up the
- 25 1990-'92 CARP report, and go to page 43,

- 1 Tab 12.
- 2 A. I'm sorry; what are we looking at?
- Q. We are looking right now at page 43.
- 4 A. Of?
- 5 Q. Exhibit 6034.
- JUDGE BARNETT: What is that? 6034
- 7 again, please?
- 8 MR. GARRETT: It is the CARP report
- 9 from the 1990-'92 proceeding, which we have
- 10 offered.
- JUDGE BARNETT: Thank you.
- 12 BY MR. GARRETT:
- Q. So let's just go to the final
- 14 paragraph, first sentence.
- 15 A. Okay.
- 16 Q. "Certainly, viewing is a significant
- 17 factor in value."
- 18 A. That's what it says.
- 19 Q. And would you agree with that?
- 20 A. Yes.
- Q. Now, go to the next page, page 44.
- 22 A. Yes.
- 23 Q. And we go to the third full sentence,
- 24 which has been used, I think, three separate
- times in this proceeding. Do you see that? It

- 1 says, "It is disingenuous to say that the cable
- 2 system's interest is only in attracting
- 3 subscribers, but is totally unconcerned with
- 4 whether or not the subscriber, in fact, watches
- 5 the programming." Do you see that?
- 6 A. I see that.
- 7 Q. Do you agree with that?
- 8 A. I would need to read the entire
- 9 passage and make certain it makes sense in
- 10 context. This is the first time I've seen it.
- 11 Q. Let me ask you this. They refer here
- to the Program Suppliers industry witness in
- 13 that proceeding who testified that, "Cable
- 14 system operators are more willing to carry the
- more heavily watched, higher-rated services."
- 16 Do you see that?
- 17 A. Yes.
- 18 Q. Would you agree with that?
- 19 A. Yes.
- Q. And the next one, "Cable system
- operators receive Nielsen data in a variety of
- 22 ways." Do you agree with that, too?
- 23 A. Yes.
- Q. Now, if we flip back to page 30 of the
- 25 CARP -- of that same document, you see here the

- 1 shares that Program Suppliers presented in 1990
- 2 to '92. They are in that box and I will just
- 3 represent to you that their viewing shares were
- 4 between 80 and 83 percent. Do you see that?
- 5 A. Yes.
- Q. If we now go to page 143, these were
- 7 the final awards. I will represent to you that
- 8 the Program Suppliers got between 55 and
- 9 56 percent of the basic funds in those years.
- 10 Do you see that?
- 11 A. I see that.
- 12 Q. So that is substantially less than the
- 13 amount of viewing shares; correct?
- 14 A. That is less.
- 15 Q. It's about 25 to 28 percentage points
- 16 less than the viewing shares?
- 17 A. Doing the math, I think that's right.
- 18 Q. If we go to page 170, you will see
- 19 there is actually a dissent in that arbitration
- 20 panel. They said they would have accorded more
- 21 weight to Bortz. Do you see that?
- 22 A. Would you like me to read the whole
- 23 thing?
- Q. No, I think if we just go to the
- 25 second paragraph. "In summary, I differ as to

- 1 three principal matters and I am persuaded that
- 2 the Bortz survey is the best tool available for
- 3 measuring relative values in the relevant
- 4 marketplace and that it should receive far more
- 5 weight than it does." And he refers to the
- 6 supply side aspects which has been raised in
- 7 that proceeding, and then goes on.
- 8 One last thing. The CARP panel, in
- 9 the 1998-'99 proceeding, did, in fact, put more
- 10 weight on Bortz and points of viewing.
- MR. GARRETT: And if we could just go
- 12 to the Program Suppliers v. Librarian decision,
- 13 Geoff.
- 14 MS. PLOVNICK: Your Honor, this
- 15 document is not in the record. I understand it
- 16 is a decision of the D.C. Circuit, but it has
- 17 been pointed out.
- 18 JUDGE BARNETT: Has it been marked?
- MR. GARRETT: No, your Honor. I would
- 20 ask that you take official notice of it.
- JUDGE BARNETT: Can you put the
- 22 citation in the record, please?
- MR. GARRETT: Certainly, your Honor.
- 24 It is Program Suppliers v. Librarian, 409 Fed
- 25 3rd, 395. And we are going to go to page 402,

- 1 the decision of the D.C. Circuit, 2005.
- JUDGE BARNETT: Thank you.
- 3 BY MR. GARRETT:
- Q. Now, do you have that in front of you?
- 5 A. No, I'm sorry. Where is that in my
- 6 notebook?
- 7 MR. GARRETT: May I approach the
- 8 witness, your Honor?
- JUDGE BARNETT: You may.
- 10 MR. GARRETT: This is the decision and
- we are going to refer to page 5, there.
- 12 (Indicating.)
- 13 THE WITNESS: Thank you.
- MR. GARRETT: If we could go one
- 15 sentence above that, Geoff.
- 16 BY MR. GARRETT:
- 17 Q. You see on the right-hand side the
- 18 portion that has been highlighted here where
- 19 the D.C. Circuit said, "Nor did the CARP act
- 20 unreasonably in declining to rely on Nielsen
- 21 for direct evidence of viewing." Do you see
- 22 that?
- 23 A. I'm sorry; I can't find that on the
- 24 page that I'm looking at. Could you show me
- where it is in the underlying document, if you

- 1 could move that box.
- Q. I think if you go to page 5.
- 3 A. Yes, I'm on page 5.
- 4 Q. And on the right-hand side, right
- 5 before the final paragraph.
- 6 A. I have a different page. You handed
- 7 me page 5 open and that is not this page.
- 8 MR. GARRETT: May I approach again,
- 9 your Honor?
- 10 JUDGE BARNETT: Certainly.
- 11 THE WITNESS: The pagination is
- 12 different than the one on the screen.
- 13 BY MR. GARRETT:
- 14 Q. The question I was going to ask you is
- 15 you haven't read this decision before, have
- 16 you?
- 17 A. No.
- 18 Q. You are not familiar with it at all?
- 19 A. No.
- 20 O. You're not certain how the D.C.
- 21 Circuit has treated viewing in these
- 22 proceedings?
- 23 A. No.
- MR. GARRETT: Okay. I have no further
- 25 questions, your Honor. Thank you Ms. Hamilton.

- 1 THE WITNESS: Thank you.
- JUDGE BARNETT: Who is next? Not
- 3 everyone at once.
- 4 CROSS-EXAMINATION
- 5 BY MR. HUNZIKER:
- 6 Q. Hi, Ms. Hamilton. My name is Rob
- 7 Hunziker. I'm asking questions on behalf of
- 8 the Public Television Claimants.
- 9 A. Great.
- 10 Q. The first thing I wanted to talk about
- is that you mentioned in your written Rebuttal
- 12 Testimony that you disagree with Dr. Crawford's
- 13 position that gave a zero value to duplicated
- 14 programming; right?
- 15 A. That's correct.
- 16 Q. And in regard to that, I think you
- 17 referenced a Charter system in Coldwater,
- 18 Michigan, that carries this local PBS affiliate
- 19 and also imports a distant PBS signal. Do you
- 20 remember that?
- 21 A. That sounds right.
- 22 Q. So one reason why you disagree with
- 23 Dr. Crawford's method is because a program
- 24 might be watched by different constituencies on
- 25 different channels; right?

- 1 A. Yes.
- Q. And so one constituency might set the
- dial to, say, the local PBS affiliate to watch
- 4 both the national programming and the unique
- 5 content of that affiliate?
- A. Yes, that's correct.
- 7 Q. And a different constituency might do
- 8 the opposite; have the local affiliate channel
- 9 for whatever programming it offers and then
- just keep watching the national programming
- 11 there, as well?
- 12 A. Yes.
- 13 Q. So, in effect, these different
- 14 constituencies of cable subscribers might have
- 15 sort of brand loyalty to one channel or
- 16 another?
- 17 A. That's accurate.
- 18 Q. Another result though is they'll stick
- 19 to that particular signal or brand for both the
- 20 network programming and the unique programming?
- 21 A. That would make sense to me, yes.
- 22 Q. So even if some content might be
- 23 duplicated on the two separate channels, there
- is some value to carrying both signals?
- 25 A. Yes.

- 1 Q. And even some programming that is
- duplicated might be more valuable than, say,
- 3 having a blue screen or black screen and not
- 4 having that content?
- 5 A. I think it would always be more
- 6 valuable, yes.
- 7 Q. And this would apply even to some
- 8 smaller signals, not just the large signals?
- 9 A. I don't see why it wouldn't apply
- 10 equally.
- 11 O. And now I also wanted to also talk a
- 12 little bit about legacy carriage. So you
- mentioned that it is very difficult for a CSO
- 14 to drop a channel once they've begun carrying
- it, because subscribers might leave; right?
- 16 A. It's difficult, yes.
- 17 Q. And so a CSO would need to think long
- 18 and hard about whether or not to add program --
- 19 or add a signal before doing so?
- 20 A. Yes.
- 21 Q. So they want to focus on something
- 22 like what value that signal could add to their
- 23 particular system?
- 24 A. I would agree.
- Q. And you would agree, then, that if a

- 1 CSO chooses to carry one station instead of
- 2 another, that that reflects the belief that
- 3 that station is going to add more value to
- 4 their particular system than the other station
- 5 they did not choose to carry?
- 6 A. If you are talking about two distant
- 7 signals.
- 8 Q. Right.
- 9 A. Yes, I would agree.
- 10 Q. And along the same lines, wouldn't you
- 11 agree that if a CSO were to continue to carry a
- 12 signal -- a distant signal, wouldn't that
- 13 reflect a choice that there is more value to
- 14 continuing to carry that signal than to replace
- it with some other distant signal?
- 16 A. I don't know if the decision is to --
- 17 would be to replace it with another distant
- 18 signal or to take it off and not replace it.
- 19 But I would agree that it reflects the
- 20 cost-benefit analysis of being a positive
- 21 factor for that MSO.
- 22 Q. Okay. Thank you. So the last topic I
- want to talk to you about is viewing. We were
- 24 just discussing this. And you mentioned in
- your written testimony that viewing information

- is very important to cable operators when
- 2 assigning values to the possible signal to
- 3 carry; correct?
- 4 A. Yes.
- 5 Q. Actually, I think you said earlier it
- 6 might be the most important?
- 7 A. Yes.
- Q. And when you're a CSO, or a system
- 9 operator, who is making carriage decisions,
- 10 they wouldn't contemplate adding a new signal
- 11 without considering viewing data; right?
- 12 A. To the extent that it's available,
- they would want to consider it, yes.
- 14 Q. And that would include something like
- Nielsen data or some comparable measurement?
- 16 A. Yes.
- 17 Q. And so let's say hypothetically you
- 18 were considering a distant signal to add and
- 19 just learned that one of the dramas on it had
- just become one of the biggest hits on
- 21 television. That would allow the
- 22 decision-maker to assign more value to that
- 23 particular signal than previously?
- A. I -- yes, I think that's correct.
- 25 MR. HUNZIKER: I have no further

- 1 questions.
- JUDGE BARNETT: Commercial Television,
- 3 you look like you are ready.
- 4 MR. MacLEAN: No questions, your
- 5 Honor.
- 6 JUDGE BARNETT: No questions.
- 7 Canadian group?
- 8 MR. SATTERFIELD: No questions, your
- 9 Honor.
- JUDGE BARNETT: I'm sorry; there you
- 11 are. Devotionals? No questions?
- 12 Redirect, Ms. Plovnick?
- 13 MS. PLOVNICK: I have just one
- 14 question, I think.
- 15 JUDGE BARNETT: You could have two.
- 16 (Laughter.)
- 17 MR. STEWART: She doesn't have time
- 18 for two.
- 19 (Laughter.)
- 20 MS. PLOVNICK: Excuse me one moment,
- 21 your Honor. Thank you, your Honors. And it
- 22 was faster than I had expected.
- 23 BY MS. PLOVNICK:
- 24 Q. All right. So Ms. Hamilton, I just
- 25 really briefly wanted talk about something that

1 you discussed with Mr. Garrett. And I will

- 2 refer you to -- he talked with you about the
- 3 WGNA Programming Summary for 2010 and he asked
- 4 you some questions about whether or not you had
- 5 considered that in forming your conclusions.
- I just want to ask you to refer to
- 7 Exhibit 6009, which is your Rebuttal Testimony
- 8 for this proceeding and take a look at page 8
- 9 and Footnote 1, and I wanted to know if that
- 10 refreshes your recollection regarding this
- 11 topic.
- 12 A. I'm sorry; what page?
- Q. Exhibit 6009, page 8, and paragraph
- under Subheading C and Footnote 1.
- 15 A. Yes. Yes.
- 16 Q. It refreshes your recollection?
- 17 A. Yes.
- 18 Q. Did you take the WGNA Programming
- 19 Summaries into account in forming your opinion
- 20 about the Bortz survey and volume?
- 21 A. Yes.
- 22 O. And what was your opinion?
- 23 A. It's -- it really didn't have an
- 24 effect. It was disclosed only to those
- 25 28.25 percent of those systems.

- 1 Q. All right. Thank you, your Honor,
- 2 that was the only question I had.
- JUDGE BARNETT: Anything from the
- 4 Judges?
- 5 Thank you, Ms. Hamilton. You may be
- 6 excused.
- 7 Mr. Dove?
- 8 MR. DOVE: Your Honor, over the
- 9 weekend as we were watching basketball games
- 10 and Public Television programming --
- 11 (Laughter.)
- MR. DOVE: -- the parties tried to
- 13 reach an agreement. We are still in the
- 14 process of reaching an agreement of a proposal
- to make with regard to dates for post-trial
- 16 briefing and closing arguments. We are very
- 17 close to reaching an agreement, I think. So if
- we had another 5 or 10 minutes to consult, we
- 19 might be able to present it to you, if that is
- 20 something that your Honors wish to have from us
- 21 at this point, it would be helpful.
- JUDGE BARNETT: It would be very
- 23 helpful, because I was going to hold you
- 24 captive for another ten minutes to tell you
- 25 what our thoughts were on that. We would like

- 1 to have your input. Five minutes, and let us
- 2 know when you are ready. Thank you.
- 3 (A recess was taken at 11:49 a.m.,
- 4 after which the trial resumed at 12:11 p.m.)
- JUDGE BARNETT: Mr. Dove, you are the
- 6 designated spokesperson.
- 7 MR. DOVE: Regrettably so, your Honor.
- 8 We were able to reach agreement on most
- 9 matters. We would propose that most findings
- 10 of fact and conclusions of law be due on Friday
- 11 April 27th; that reply findings be due on
- May 15th; that there be a page limit imposed of
- 13 100 pages for the proposed findings of fact and
- 14 60 pages for the reply.
- 15 And the only thing we were not able to
- 16 come to agreement on -- at least not yet -- is
- 17 a proposed date for closing arguments. Not
- 18 knowing the Judges' preferences, but also we
- 19 have a number of conflicts, business conflicts
- 20 between May 15th and Memorial Day that made it
- 21 difficult to reach an agreement at this time on
- 22 that issue.
- JUDGE BARNETT: Thank you. We will
- 24 take those requests under advisement. And I
- 25 will, without filling in the dates, nonetheless

give you my prepared remarks regarding these 1 very issues. 2 We do intend to schedule closing 3 arguments after you have had the opportunity to 4 submit proposed findings and proposed 5 6 conclusions of law. Our calendar, as you are 7 aware -- because most of you will be spending a lot of time with us this year -- is quite full. 8 And we also are working with a statutory 9 deadline, which is 11 months from the date of 10 your joint settlement conference report. And I 11 should have looked that up when I was 12 backstage, but I did not. But I'm sure you 13 know what that is and you know that it takes us 14 a while to prepare these determinations. 15 We will confer concerning your 16 17 proposals and enter an order today directing 18 the dates for filing of proposed findings and 19 proposed conclusions. 20 We can tell you now that you will be disappointed by our limitations. We felt that 21 it was necessary for us to impose strict 22 limitations, because in the past few 23 proceedings we have received over a thousand 24

pages from one participant and there isn't any

1 way we can handle that volume of material.

- 2 So we are not going to permit that
- 3 kind of -- your limits are admirable, and I
- 4 appreciate that, but in this instance, in this
- 5 proceeding, we are directing that each
- 6 participant file proposed findings of fact with
- 7 direct reference and citations to the record in
- 8 this proceeding. Each proposed finding of fact
- 9 must be relevant and material to the
- 10 determination the Copyright Act requires the
- Judges to make. Each participant shall propose
- 12 conclusions of law that relate directly to the
- 13 legal standards guiding the Judges'
- 14 determination.
- 15 Proposed conclusions of law may be
- derived from statute, regulation, applicable
- 17 precedent, or other primary or secondary legal
- 18 authority. Participants shall support each
- 19 proposed conclusion of law with one or more
- 20 citations to relevant authority.
- 21 The Judges are not accepting closing
- 22 briefs. Participants must not use their
- valuable word limits that we are setting for
- 24 proposed findings of fact and for proposed
- 25 conclusions of law to advocate or argue for or

1	against a particular finding or conclusion.
2	You are all very talented and very
3	experienced. You know the difference between a
4	finding of fact, a conclusion of law, and an
5	argument or advocacy. What we are accepting is
6	proposed findings of fact and proposed
7	conclusions of law.
8	The argument or advocacy certainly
9	will happen during the oral argument at the
LO	conclusion, and we're not limiting that.
L1	Now, I'll be more precise. If one
L2	participant proposes a finding of fact with
L3	reference to the record that is contrary to
L 4	another participant's proposed findings of fact
15	also with reference to the record, that is to
L6	be expected in an adversarial proceeding. The
L7	Judges will weigh the evidence proffered by
L8	each participant and make a finding upon which
L9	they will rely in making their final
20	determination.
21	Likewise, each party may propose
22	conclusions of law, supporting each proposed
23	conclusion with a reference to pertinent legal
24	authority or authorities. Participants are not
25	permitted to contest an opposing party's

- 1 proposed legal conclusions.
- 2 The Judges will study the parties'
- 3 proposed conclusions of law, determine which
- 4 are applicable to the task of making the
- 5 determination in this phase of this proceeding,
- and adopt or modify the conclusions according
- 7 to the Judge's own reasoning and the reasoning
- 8 of the panel.
- 9 The next sentence is where we had
- 10 filled in a date, which we will skip over until
- 11 we have had a chances to confer about your
- 12 proposed dates.
- We have set an aggregate word limit
- 14 for both submissions -- that is proposed
- 15 findings and proposed conclusions -- of
- 16 25,000 words. Participants may exercise their
- 17 discretion when allocating the 25,000 words
- 18 between findings and conclusions.
- 19 Those words are exclusive of the table
- of contents, table of authorities, signature
- 21 page, if that's all that is on the page -- and
- 22 certificate of service, which I think the
- 23 electronic system does now.
- Now, even though I did say at the
- 25 outset that you don't use your proposed

findings and proposed conclusions to contest 1 another party's position, you will have an 2 opportunity to file a responsive submission, 3 and we will have a date for that, at your 4 It's not required. But each 5 discretion. participant may file one response addressing in 6 the response its position with regard to the 7 8 other party's initial proposed findings and proposed conclusions. 9 10 Responsive submissions will be limited to 7,500 words total. For example, if a 11 participant spends 6,500 words opposing another 12 party's proposed findings of fact, then that 13 participant will have 1,000 words left to 14 respond to other parties' proposed conclusions 15 16 of law. Each submission must include response 17 to all other opposing parties. In other words, 18 19 no participant may submit more than one 20 responsive submission. We don't want MPAA's 21 response to the Sports, and MPAA's response to the Devotionals, and MPAA's response to the 22

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Twain, or any of the other people who have been

attributed with the comment, as they would say:

And Mark

Canadians. We want one response.

23

24

- 1 I would have written a shorter letter, but I
- 2 didn't have enough time. Well, we are going to
- 3 be sure you have enough time to write these
- 4 concisely so that they are impactful without
- 5 being heavy. Although it is electronic now, we
- don't have to heft around a thousand pages, but
- 7 you know what I mean.
- 8 Proposed findings and conclusions, as
- 9 well as the responsive submissions, must
- 10 conform to the paragraph numbering requirements
- of our procedural rule, which is 37 CFR
- 12 Section 351.14, paragraph C. Each paragraph in
- a response must likewise indicate the paragraph
- 14 numbers to which each response corresponds.
- 15 Each responsive paragraph must also
- 16 contain citations to the record in relation to
- 17 proposed findings and legal citations in
- 18 relation to proposed conclusions of law.
- 19 You are going to have to use initials,
- 20 because I'm certain that paragraph numbers will
- 21 run parallel. So use initials for which
- 22 party's paragraph number you are opposing or
- 23 responding to.
- 24 Participants must not include in
- either their proposed findings or conclusions,

or their responsive filings, other paragraphs 1 or arguments. Only those that are responsive 2 directly to another -- excuse me, I didn't mean 3 -- I am only talking now about the responses -only paragraphs that are responsive to other 5 parties' proposals. 6 Submissions, when we receive them, 7 including proposals and responses thereto, will 8 be included in the record of this proceeding 10 and we will have a transcript of closing oral 11 argument. Other than that, I believe it is 12 13 incumbent upon me to say now that this record is closed with those exceptions. 14 15 Any questions? Mr. Satterfield? 16 17 MR. SATTERFIELD: Your Honor, on the first day of the hearing, we informed the Court 18 that we had two videos that we did not upload 19 20 to the Court's -- to the docket, to the electronic docket. I didn't realize we could 21 And we requested permission to upload 22

them as restricted and you were taking that

under advisement. I don't know if you had

considered that any more or sort of forgot

23

24

- 1 about it.
- JUDGE BARNETT: Completely forgot
- 3 about it, to be honest. Was there any
- 4 objection to those?
- 5 MR. SATTERFIELD: No.
- JUDGE BARNETT: No? You need to have
- 7 someone at your office then confer with
- 8 Ms. Blaine or Ms. Whittle to make sure that
- 9 happens. Since we have given prior permission,
- 10 those can be included in the record.
- MR. SATTERFIELD: Right. Thank you,
- 12 your Honor.
- 13 JUDGE BARNETT: The outstanding
- 14 question about whether it could be restricted?
- MR. SATTERFIELD: Yes.
- 16 JUDGE BARNETT: I don't know if
- 17 Ms. Whittle received a response -- did you ask
- 18 of NIC whether we could restrict the video?
- 19 JUDGE FEDER: I don't know if it was a
- 20 technical question or if it was a question of
- 21 restriction, not confidentiality, but there was
- 22 a question about Copyright issues.
- JUDGE BARNETT: Thank you, Judge
- 24 Feder.
- MR. SATTERFIELD: You said we would

- 1 talk about it afterward.
- JUDGE BARNETT: Right.
- 3 MR. SATTERFIELD: I will say that my
- 4 initial concern was that I know in the past
- 5 submissions to the CRP have been available if
- 6 you just did a Google search. But I believe
- 7 now, since you have to actually log into the --
- 8 you have to hit an accept that actually gets to
- 9 the docket, those pleadings don't seem to
- 10 appear in just normal Internet searches. So
- 11 some of my concern has been alleviated. The
- 12 whole electronic docket system is brand new to
- 13 us.
- 14 JUDGE FEDER: And us.
- 15 JUDGE BARNETT: But it is available to
- 16 the public.
- 17 MR. SATTERFIELD: Yes.
- 18 JUDGE BARNETT: A quest user can sign
- 19 on and look at what is in the record --
- 20 MR. SATTERFIELD: Yes, that's correct.
- JUDGE BARNETT: -- signing in and
- 22 being a participant.
- MR. SATTERFIELD: That is, as you
- 24 know, our program is licensed in Canada, not in
- 25 the United States. That was my immediate

- 1 concern.
- 2 JUDGE BARNETT: I think in that
- 3 circumstance, we have to restrict it because
- 4 it's not licensed for broadcast here. So we
- 5 will do that.
- 6 MR. SATTERFIELD: Thank you, Your
- 7 Honor.
- 8 JUDGE BARNETT: You may do that. And
- 9 if you have difficulty --
- 10 MR. SATTERFIELD: I will submit it as
- designated as restricted, when we have uploaded
- 12 it.
- JUDGE BARNETT: Thank you, and I
- 14 apologize for not keeping that in the
- 15 forefront. I am glad that we resolved that.
- 16 MR. SATTERFIELD: Not a major issue.
- 17 JUDGE BARNETT: Anything further?
- 18 Thank you all. We will see you again, sooner
- 19 rather than later, I'm sure. And some of you
- 20 we will see even sooner than that.
- Let me just say -- unfortunately, I
- don't see any clients here still, but I always
- like to say, when I have the opportunity to
- your clients, that they have been well
- 25 represented. I can't always say that, but I

1	can say that with confidence in this
2	proceeding. It's been a very professional and
3	collegial proceeding, and I appreciate all the
4	courtesies you have extended to one another.
5	And we will at this point recess until
6	time for closing arguments. Thank you.
7	(The hearing was recessed at 12:26
8	p.m., to reconvene at a time to be
9	announced.)
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1	C O N 5	r e n '	T S		
2	WITNESS: DIE	RECT	CROSS	REDIRECT	VOIR DIRE
3	SUE HAMILTON				
4	By Ms. Plovnick	1282			
5	By Mr. Garrett		4338		
6	By Mr. Hunziker		4378		
7					
8	CONFIDENTIA	L SESS	IONS: NO	ONE	
9					
10	EXI	HIB	ITS		
11	EXHIBIT NO:	MARKED	/RECEIVE	D REJECTE	D
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13	1150		4354		
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1	CERTIFICATE
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4	I certify that the foregoing is a true and
5	accurate transcript, to the best of my skill and
6	ability, from my stenographic notes of this
7	proceeding.
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9	\bigcirc \sim \sim \sim \sim \sim \sim
10	3-19-18 Joune Strucklerd
11	Date Signature of the Court Reporter
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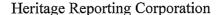
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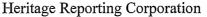
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